

SEPTEMBER 2015

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Good credit, product availability and demographics help fuel sales

page 10



Also:

2015 Convention Update page 20

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RV EXECUTIVE TODAY

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Technology and Technician Certification

By Phil Ingrassia, CAE, president

dvances in technology have changed the way nearly all of us learn how to do our jobs better and measure the results. This is especially true for the RVDA-RVIA Technician Certification Program, which is co-managed by RVDA and RVIA.

Working with the National Occupational Competency Testing Institute (NOCTI), association volunteer leaders and staff always strive to provide better access to certification testing for dealership employees and others who participate in the program.

The goal has consistently been to make it as efficient as possible for a candidate to demonstrate that he or she has the knowledge to achieve certification, while maintaining the test security and program integrity.

The benefits of online certification testing, which has been in place for seven years, are fairly straightforward. Written testing, administered by proctors at the test site, often required travel and time away from the job, and there were severe limitations on where and when hands-on testing was available. Online testing is more cost-efficient for the RV technicians, their employers, and for the technician certification program itself.

The drawback of online testing is a certain loss of control over the process. The NOCTI testing data reviewed by staff shows how long it takes a candidate to finish a test – even how long a test taker takes to read and answer a question. NOCTI has administered thousands of occupational tests and can accurately point out if there is something irregular in the process. In a small minority of tests taken, however, there have still been attempts to beat the system.

So how do you get the best of both worlds? Better access and test security and confidence? Enter the new online proctor service called ProctorU.



ProctorU is a live online service that allows technicians to take a certification test from any comfortable location, using a computer equipped with a web camera and microphone.

ProctorU is a live online service that allows technicians to take a certification test from any comfortable location, using a computer equipped with a web camera and microphone.

The RVDA-RVIA RV Service Technician Certification Governing Board approved the online proctor program, and it launched just a few weeks ago. A number of technicians have already used the new testing system and earned certification.

Obviously, as with any new system, there's a learning curve, and RVDA and RVIA staff are here to help navigate the change. They're constantly monitoring the situation and doing all they can to make it accessible for everyone.

The end result should be a program that meets the standards of the test itself. RVDA-RVIA Certified RV Technicians have worked hard to earn certification, and the changes should enhance their status within the industry and with our customers.

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RV Executive Today is published monthly by the Recreation Vehicle Dealers Association of America at 3930 University Drive, Fairfax, VA 22030-2515. Periodicals postage paid at Fairfax, VA 22030 USPS No. 062450. Issued monthly to all RVDA members as a membership benefit paid for by their dues.

Postmaster please send address changes to: RV Executive Today, 3930 University Drive, Fairfax, VA 22030-2515 The annual subscription rate of \$30 is a part of membership dues.

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3930 University Drive, Fairfax, VA 22030-2515 Phone (703) 591-7130 FAX (703) 359-0152

RV Executive Today (ISSN #1088-873X) Volume 19, Issue 9

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Fall, A Time to Reflect and Look Ahead

By John McCluskey, chairman



or many areas of the country, we're nearing the end of the summer selling season. I hope everyone carved time out of their busy schedules to vacation with their families. We sell fun and the family experience and, like our customers, we need to take time to enjoy both. I recently had the chance to be with my family in Wisconsin and again in Florida. The experience reinforced to me why we're in this business.

The fall season is a good time to reflect on what products sold well at our dealerships and also review what products didn't. Another thing we should look at is what products created positive customer experiences and which ones didn't. Some products come in clean, allowing our customers to enjoy the RV lifestyle or their family time. Other products rely on us to be the final stage of the production line.

Open House

Many of us are looking forward to attending the Elkhart Open Houses. These events have become one of two key opportunities to view and purchase new product. I encourage all dealers to consider adding to lines that enhance your customer's RVing experience. If we're selling high quality products, our customers are happier, our dealerships are more profitable, and the industry is stronger. Selling lower quality products may create short-term profits but does not build long-term value for our dealerships.

Many of us will be offered deals before we head to Elkhart and maybe some better ones when we are there. Not only should we support the manufacturers who are focused on building quality products, we should also make sure to order within our business plan –



buying opportunities are only good if we truly need the product and can sell it before it becomes aged.

Many manufacturers will be introducing news models, floor plans, and interior finishes at the Open Houses. Generally, most models will continue to be sold as 2016s. The RV industry allows staggered model year introductions. New-year models start being introduced in January and continue through the first part of the year.

Your RVDA Board of Directors has looked into this issue. Staggered introductions remain a painful issue for many dealers. However, a significant percentage of other dealers tell us either that they don't care that there's no set time for model year changeover, or they disagree on whether the timeframe should be in the spring, summer, or fall. That makes it a difficult issue for the current board of directors, as it has been for previous boards.

What we can say is that dealer surveys for RVDA, the investment firm RW Baird, and in the trade press consistently show that the majority of dealers would favor manufacturers maintaining a consistent timeframe for model year introduction so that dealers aren't surprised after placing orders and so the industry maintains credibility with our customer base.

New Dealer Satisfaction Index Survey

Earlier this year, the RVDA Industry Relations Committee and the board of directors approved a revision to the association's Dealers Satisfaction Index (DSI) survey. The questions have been revised to place a sharper focus on dealer support and quality issues. The survey itself is shorter and should be easier to fill out. The more dealers who participate and the more brands that are rated, the better the information that's provided to the manufacturers on how they're doing. I ask you to take time to respond to the DSI this year. The majority of the manufacturers do take the results very seriously.

As we move into the fall, it's also time to make travel plans for the RV Dealers International Convention/Expo. It's an ideal way to educate management staff, and I encourage you to register if you have not already done so.

Like many of you, I'm preparing for a busy fourth quarter of the year, and I hope to see you in Elkhart for the Open House and in Las Vegas for the RVDA convention/expo!

Jelo milly

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QUICKTAKES

Info For The Big Picture

mployers, the Millennial generation will surpass the Baby Boomer generation this year as the nation's largest living generation, according to the U.S. Census Bureau.

Millennials (those aged 18 to 34 in 2015) will number 75.3 million, overtaking the projected 74.9 million Boomers (those aged 51 to 69). Better get to know your future employees and how they differ - or don't - from the Boomers.

Millennials aren't the job hoppers they're made out to be:

Average number of years that 25- to 34-year-olds have been at their current job

1983: 3.2 years 2012: 3.2 years

From Bureau of Labor Statistics

R 2015

Millennials have some of the same career goals as Baby Boomers:

Make a positive impact on my organization
Help solve social/environmental challenges
Work for a top organization in my industry
Achieve financial security

25%
22%
24%
23%
17%
18%

Source: IBM

Millennials Boomers

Millennials name top attributes of the perfect boss:

Ethical and fair

Transparent and shares information

Dependable and consistent

Clearly defines goals and expectations

Recognizes my accomplishments

35%

32%

31%

29%

Source: IBM

What does it take to keep Millennials engaged at work?

Inspirational leadership
Clearly articulated vision
Work/life balance
Performance based recognition
33%
32%
31%

Source: IBM



Positive RV Retail Market Trends Continuing

By Jeff Kurowski

RV retail market trends

remained encouraging during the May-through-July period, with the demand for towables growing 12 to 14 percent, according to investment firm Robert W. Baird & Co. in partnership with RVDA.

Although the demand for motorhomes was flat during that period, Baird believes the motorhome sector will benefit as the U.S. economy continues to expand. Motorhome sales currently are only 54 percent of what they were at their peak prior to the Great Recession.

In the towables sector, travel trailers surpassed their previous peak levels and fifth wheels approached their pre-recession peak, thanks in part to "value-priced product" and increased towing capacity of pickups and SUVs.

Robust early summer quarter retail sales left dealers feeling that their inventories were at appropriate levels, which decreases the likelihood that manufacturers will have to lower prices to get dealer orders. Sixty-four percent of dealers surveyed said their towable inventories were just right, while 44 percent said their motorhome inventories were just right.

Towable inventories were at 93 days at the end of July, compared with 98 days a year earlier, and motorhome inventories were at 143 days, up from 133 days a year earlier, according to Baird.

As one dealer said, "We've had a very strong year with several recordsetting months. We've had exceptional weather in the Northwest, and combined with lower fuel prices and some new strategies, we're up 20 percent in sales and 100 percent net."

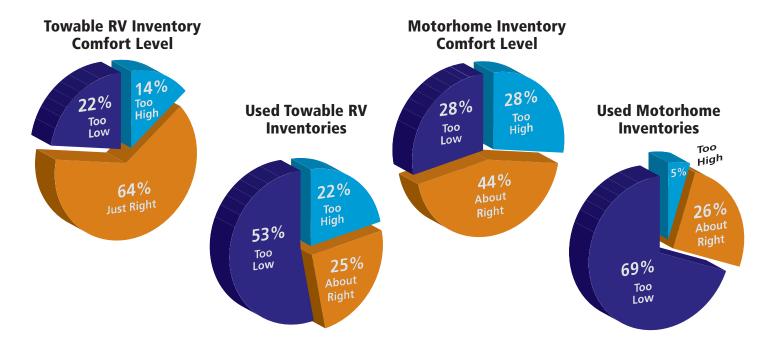
Another dealer said the RV industry currently is in a "very favorable environment - cheap credit, good product availability, excellent demographics - both in number of available customers and level of participation."

In addition to favorable

economic trends, the RV market is on the upswing also thanks to "Go RVing ads, Geico commercials, and the new RV shows, which create a growing desire for the lifestyle," said another dealer.

However, other dealers, particularly in the towables sector, said challenges remain. One indicated that he won't be buying at the open house this year. "I'm tired of having dated inventory during height of season (with) lot rot, and it seems there are always deals at the end of the month. This industry really needs to revamp its pricing structure so there is stability in pricing from manufacturers."

Another dealer said he "significantly tightened up the number of units on the ground. We didn't drag a bunch of aged stuff through another winter. We are watching it closer than ever before so we don't get our cash sucked up on curtailments on inventory that leaks and doesn't get better with age."





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How Strong Employee Retention Practices Create Value in Your Dealership

By Maryellen Adams

When it comes to creating a sense of value and reputation for their RV dealerships, owners and managers tend to gravitate to marketing campaigns and sales promotions. But there's a more important element to business growth and quality – your employees.

> ven the most brilliant marketing campaign will be wasted if you don't have talented and creative professionals to back it up. You need a team of employees with a shared mission - and a dealership environment that encourages them to stay. How do you get to that point? Consider these ideas:

Hire for cultural fit, not just for experience

Good retention starts with good hiring practices. You may think you've found the most knowledgeable, well-versed manager in the history of RV sales, but if that person makes your other employees scan the want ads, it's a bad hire. View a candidate through multiple lenses, including whether he or she can "click" with existing employees.

"It's hard not to feel friendly when you're chatting and sharing barbecue and potato salad."



Create employee-friendly policies, and be willing to change them

Tom Stinnett of Tom Stinnett Derby City RV in Clarksville, IN, noticed that employees were abusing the sick-day policy he instituted, using up sick time as soon as they accrued it. "We realized we needed a better, more positive way to let them have that time, so we just gave them six more vacation days instead."

Now, employees decide how to use the time, and the negative feelings about people "skipping work" are gone. If employees have family issues or serious health concerns, the dealership works to accommodate their needs instead of falling back on an inflexible policy. "That's what employee retention is really about - respecting your employees and showing them appreciation," says Stinnett.

Feed everyone regularly

People love to eat with each other that's why there are so many company picnics and potlucks. It's hard not to feel friendly when you're chatting and sharing barbecue and potato salad. And that sense of camaraderie carries through into everyday work.

Give your staff some surprise treats or catered meals: Bring in breakfast, have a quarterly dinner, or take lunch orders. A survey of over 1,000 full-time professionals found that 60 percent said having more food at the office would make them feel more valued and appreciated. They also said that company-provided lunches helped foster better working relationships and more internal collaboration.

Make wages competitive

If your RV dealership tries to rely on perks instead of competitive wages, then you'd better get used to turnover. Offering a fair, living wage is part of showing respect to employees, says Stinnett. And give

employees advancement opportunities within the dealership, bonuses when applicable, raises on a regular basis (contingent on performance), and other financial incentives.

When employees feel like stakeholders in the business, they invest their energy in turning the company into a success. And they refer others to the dealership for job openings, giving you a steady pipeline of talent.

Make rewards into a team effort

Don't reward just the sales team for hitting the numbers. "Whether you're on the floor or you're doing administrative support, you're equally important in getting to the sales number we want every month," says Stinnett. At his dealership, the reward comes in the form of cash, delivered in an equal amount to every employee at a monthly appreciation event.

That sense of equality helps retention because it creates strong teamwork that people are reluctant to leave. "We have a culture of recognition here, and the bonuses are part of that," Stinnett says. "Making sure that you take nothing and no one for granted is one of the most powerful ways that you can make sure employees stay with vou."

Employee retention policies don't have to break the budget or turn into overly complex programs. People just want to feel appreciated and that they're part of a team.

Having policies that support your employees is crucial for more than morale. Good policies create a deep sense of community and establish your dealership as the place to work. This, in turn, attracts a higher caliber of talent and ultimately lowers your cost-per-hire expenses.

Maryellen Adams is director of the automotive division at CareerCo, working with clients in the automotive and RV industries as a recruitment/staffing expert. She will present "Best Practices in Hiring and Retaining Talent in RV Retail" on Wednesday, Nov. 4, during the 2015 RV Dealers International Convention/Expo.



That sense of equality helps retention because it creates strong teamwork that people are reluctant to leave.

Before you measure twice and cut once, learn to read the ruler.

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Visit Spader20.com and let's get to work.



Stop Talking About Customer Service

By Lisa Ford

emember these slogans – "The customer is always right" and "The customer comes first"? I once spoke at an event whose theme was "The Year of the

Customer." But shouldn't every year be the year of the customer? Managers read all the books (or

at least buy the books) and pledge allegiance to the concept of customer service, but their service remains mediocre. Why?

"Shouldn't every year be the year of the customer?"

Success comes from action, not good intentions. The best managers go beyond talking about what they should do and simply do it. Great customer service is about delivering what you promise, being nice, creating systems so your people can deliver what's needed, and doing lots of little things right.

But in the real world, I see three levels of service: rudeness, indifference, and exceptionality. Of those three, indifference seems to be the most common. Here's one of my recent experiences with indifference. While I was renting a car, the customer service agent folded the rental contract, told me how to find the car and the space number, and then said, "Thank you, sir." Wrong – I'm a "ma'am." And better yet, he could have said, "Thank you, Ms. Ford." The misstatement showed indifferent, robotic service.

Organizations can be very good at processing customers, but very few excel at serving and satisfying them. Rather, we get processed all the time. Think about your typical trip to the bank – you get what you want, you get what you need. However, did anything occur that left you with a positive impression and that would keep



you loyal? And when was the last time your insurance agent called just to check in and thank you for the past few years of prompt premium payments?

Become a student of the companies that are getting it right. Call GoDaddy.com and be amazed at the personalized, enthusiastic service given by real, live people who answer the phone. Find friends or colleagues who are insured by USAA and ask about their service experiences. Take a field trip to a Four Seasons Hotel and be ready to take notes. You know most of this stuff. It's time to do it.

Exceptional service is required to create loyal customers. Think about ways your organization can move beyond talking about memorable service to actually delivering it.

Lisa Ford is a noted author and trainer on customer service. For more information, visit www.lisaford.com or call (770) 394-4860.

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Customer demands are rising your staff needs better service skills

our employees and their customer service skills may be the only things that set your dealership apart from the competition. Today's customers are more sophisticated and demanding than ever before, so it's vital that employees' people skills rise to the challenge of meeting customers' expectations.

The Mike Molino RV Learning Center offers a new DVD training video from author/trainer Lisa Ford that provides techniques for improving customer service at every point of contact throughout the dealership.

"Customer Service Strategies that Work - How to Create More Loyalty in a Dynamic Competitive Marketplace" demonstrates listening techniques that make a difference, essential habits of customer service, and techniques for handling disgruntled customers. Frontline staffers will learn how to:

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- Calm angry customers
- Listen attentively
- Handle conflict
- Maintain a "customers first" attitude all day

The 125-minute DVD is \$59.95 and can be ordered online through the RV Learning Center (www.rvlearningcenter.com),

where it is listed in the center's catalog of products and programs.

CUSTOMER

THAT WORK HOW TO CREATE MORE LOYALTY

IN A DYNAMIC, COMPETITIVE

MARKETPLACE

SERVICE STRATEGIES

Ford, who speaks internationally on customer service issues, is author of the videotape series "How to Give Exceptional Customer Service," the number one-selling business tape in the United States for more than three years. This series is also available through the RV Learning

Center.









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Create Some "Wow" in Your Parts Department

By Bob Clements

eople don't think about parts until they need them, which is why you need to make sure they're already aware of your inventory.

One of the easiest ways is to set up accessory displays in your showroom near the new units on display. While customers who are looking at new units aren't necessarily thinking about parts at that moment, a display conveniently located nearby will burn an image into their minds so that, when they do need parts, they think of you.

Keep your fast moving parts in your parts showroom, and use the end caps on your displays to feature seasonal parts. Displaying products that fit the season is a simple way to turn up sales and improve profit.

When it comes to displays there are three rules:

Appearance is everything

There's nothing more unappealing than displays that are dusty, disorganized, and poorly stocked.



Someone at the parts counter should take 30 minutes every day to reset the displays, making sure they're clean and organized and that the product labels face out.

Use signage

Customers shouldn't have to randomly hunt for what they need. Put up signs. Depending on the season, have fast-moving parts clearly identified with a sign that quickly catches customers' eyes.

Rotate your stock to keep it fresh

Pull old, tired-looking product from displays and let the service department use it. They won't care what the label looks like, and it gives you the ability to keep a fresh clean look for the customers.

Finally, although dealerships put a lot of effort into advertising and marketing their new units, few leverage their ads to promote their parts department. I encourage all my dealers to mention their parts department in every ad they do by saying something as simple as, "We carry an extensive inventory of parts for almost every need." You're creating an image in customers' minds that you are the place to come when they have a parts need.

Bob Clements is president of Bob Clements International, a training and development company specializing in developing high-performance dealerships. He will present "Take on the Mass Merchandisers, the Internet, and Win," "Turn Your Service Department into a Cash Machine," and "Creating a High Performance Parts Department" on Wednesday, Nov. 4 during the 2015 RV Dealers International Convention/Expo.

Who's Afraid of the Big Bad Box?

our parts department's competition may not be who you think. Mass merchandisers, for instance, typically have no one on staff with the expertise to help customers determine what they need. And not only are their parts selections limited but, in most cases, the few parts they sell are priced the same or higher than

comparable parts at a dealership. When Bob Clements works with dealership parts departments, he spends an evening checking out prices at the local mass merchants, where he consistently finds that the dealership has better pricing on most items.



The Purchase is the Wedding, but the Service is the Marriage!



By George Dans

here must be thousands of customers with service experiences that were so bad even therapy won't help them get over it. What the offending companies failed to realize is that the original sale is just the wedding, but service is the marriage.

It's the same in RV dealerships – the relationship between the service department and customer is the actual marriage, and it could last years or be cut short.

The most important rule in service is to give worldclass treatment to every customer - make them feel important and watch how they warm up. Service, after all, is not a department, it's an attitude, and sometimes our attitude ruins the entire experience for the customer. Service advisors can get impatient and testy

under the stress of unavailable parts, angry customers, and broken promises.

But strive to keep it positive at all times – do your best to be a problem solver instead of being part of the problem. It'll go far toward gaining the

confidence and trust of your customers. That way, when it's time to recommend service, the chances of them saying yes are greatly improved.

It's really pretty simple – greet the customer, make good eye contact, use their name, build some rapport, define the problem by asking questions, and then do a walk-around of the RV. Recommend the needed service and suggest other work that they might want to think about getting done at the same time.

If they say no, reply, "I understand, however, the last thing you want is for your RV to break down when you need it the most, so let's just go ahead and get it taken care of now. I'm sure we can have it by Thursday or Friday what works best for you?"

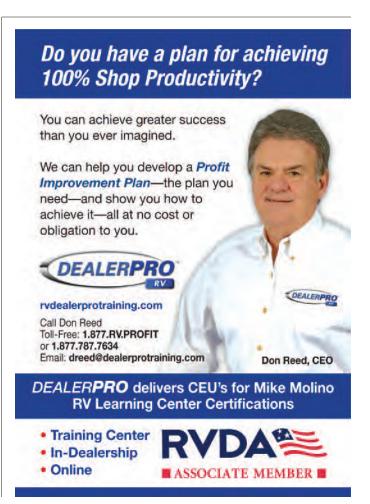
If they say that it's too expensive, reply, "No problem, you can also pay by debit or credit card. Which will work best for you?"

Notice my wording: I just keep moving on and not stopping and not giving up. If you have the customer's trust, you have the world. Without it, you just have a minor \$39.50 repair.

George Dans, president of the George Dans Group, is an international sales trainer and consultant in the automotive industry. He will present "Just Close It - If You Don't Close, You Lose," "Can they Sell at the Counter, or Are They Order Takers?" and "Service Isn't a Department, It's About the Attitude" on Nov. 5 during the 2015 RV Dealers International Convention/Expo.



"It's really pretty simple – greet the customer, make good eye contact, use their name, build some rapport, define the problem by asking questions, and then do a walk-around of the RV."



How to Tap into the Pent-Up Demand for Service

By Don Tipton

nent-up service demand is the single biggest opportunity to increase RV dealership revenue and even pick up some new sales customers.

The current backlog of service work is not only unrealized revenue but also a problem brewing for the sales department. Sales customers who can't get into your service department within a reasonable time frame will consider buying somewhere else in the future. The sales to service/service to sales cycle is broken.

A high-performing sales department creates a lot of pressure on the back end to have units prepped and ready for delivery deadlines. The customer-pay and warranty work usually gets squeezed out of the appointment schedule. As a result, many shops are scheduling work as far out as six to eight

Here are some options to shorten the repair schedule and generate additional income.

- Add apprentice technicians to mentor with your **experienced technicians.** These recruits could come from trade schools and referrals by existing employees. These individuals should be able to perform basic services such as winterizing and de-winterizing, wheel bearing packs, and preps fairly quickly. They may initially be an extra expense, but as they become productive they help pay for themselves. Creative technician/apprentice pay plans can reduce or even eliminate any additional expense.
- **Rethink your scheduling priorities.** Large structural jobs can be delayed until a slower season, allowing smaller jobs that turn over faster. Those small customer-pay jobs improve your effective labor rate, billed hours, gross profit, cash flow, and customer experience. Establish a scheduling priority and follow it. There will be exceptions, but monitor them. Here's a sample scheduling priority:

Units sold:

- within the past month
- within the past three months
- within the past six months
- within the past year
- Units sold by this dealership
- Other customer-pay work, regardless where sold
- Other warranty work
- **Consider a second shift.** Most shops are only occupied by technicians eight hours of the 24-hour day. A second shift could be set up as 4 - 10 hour days, Monday through Thursday and only to perform preps that require less supervision, parts support, and technician skill. Or, extend the shop hours or days worked, and limit employee time off during your peak selling season.



- Add prep-only techs. These apprentices can shadow experienced technicians, then perform prep work themselves. Their first several jobs performed solo should be inspected by a senior technician for quality control. Performing partial or complete preps can pay benefits during your busy selling season when there's a push to get units delivered. Most of the warranty items will have already been identified and resolved, so the customer won't have to return to have those items replaced.
- Improve your current staff's efficiency. Analyze all the situations that reduce productive technician time: techs out back smoking, waiting on parts, waiting on the next job, waiting for job approvals, waiting for units to be moved, rearranging the showroom or sales lot. These lost minutes add up to hours that could be sold to someone.
- Consider a modified flat-rate pay program. If you currently pay technicians by the clock hour, you might consider a modified flat rate program. One way of doing this is to pay a higher rate for billed hours than you pay for clock hours. At the end of the pay cycle the technician would receive the greater amount of the two.
- **Consider express service.** An example: If you can handle winterizations while the customer waits then the time spent dropping the unit, moving and storing the unit, moving it into the shop and then moving it back into storage is all saved. This requires advance scheduling and dedicated technicians. The express service could grow to include other operations such as wheel bearing packs, state inspections, plug & play brake controls, roof vent replacements, and operations that take less than two hours.

Don Tipton is president of DTC Retail Consulting, which trains RV parts and service departments. He will present "Habits and Practices of the Exceptional Service Advisor" and "Structure Your Service Department to Be Profitable" on Nov. 5 during the 2015 RV Dealers International Convention/Expo.

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E	12:00 - 2:1	5 p.m.	Learn How R	Renting W	/ill Enhance You	r Sales,	, Service, Parts and F&I Busi	ness, Scott	Krenek	c, Martin Onkin, & Dan Pearson, <i>RVRA in po</i>	artnership		
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/4	9:00 - 10:0	00 a.m.	Eliminating the Between You David Foco				Principle Centered Selling Randy Sobel		YOUNGE E MARCIE	How Positive Reviews Drive Traffic to Your Dealership Peter Martin	Ethics for Bill Kos		
В	10:15 - 11:	15 a.m.	RVDA of Amo	erica An	nual Meeting	•	RVDA of Canada Annual Meeting						
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	4:15 - 5:30	0 p.m.	Young F	RV Execu	tives Reception	Spons	ored by Coach-Net						
	5:30 - 7:30	0 p.m.	RVBusiness T	op 50 De	ealers Awards R	eceptio	on Platinum Ballroom						
	9:00 - 10:0	00 a.m.		t Criteria	ne Hiring and for Top Sales Roman	Yese-	How to Sell to Women Christine Corelli & Doug D	Ovorak		Social Media & Website Content Analysis and Strategy Bob McCann	A Fast		
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RSDA	2:00 - 3:00	0 p.m.		How to S	eadership in Yo ucceed in Busine		Putting the Principles at W in Your Dealership Randy Sobel	ork		Five Myths About Search Engine Marketing Bob McCann	Using I Rich M		
THU	3:15 - 4:15	5 p.m.	Aligning You Christine Cor		or Results		Obtain and Surpass Your (Effective Appointment Sett Generating! Joni Stuker			Digital Marketing for Dealers Rich DeLancey	Keeping World: Duane		
	4:30 - 5:30	0 p.m.	Follow Me, I' How to Lead Jody Urquha	& Influe		Price	Managing for Sales Success Doug Dvorak	SS	Yorking Epiloly	Appeal to the Eye, Engage for the Buy – Leveraging Visual Selling Techniques Samantha Scott	Success Robert		
	5:30 - 7:30	0 p.m.	Evening Even	nt									
FRI	8:00 - 10:1	5 a.m.	8:00 -	9:00 a.r	m. Compliance	Educati	on: Compliance and Your De	ealership: V	Vhat Y	ou Don't Know CAN Hurt You, Richard Mooi	re		

w IDS Technology to Improve the Customer e	Things Every RV Executive Should Know About 5th Wheel Towing, Pullrite	Trigger Marketing: Automated Engagement for the Easy Close, Wheeler Advertising, Inc.
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y & Big Data: What It Means To Your RV Lead n, Genius Monkey		
CO products are "The HEARTBEAT of V's," WFCO Electronics	Brown & Brown Recreational Insurance	The Time to Go Digital Was Yesterday Wheeler Advertising, Inc.

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How Positive Reviews Drive Traffic to Your Dealership Peter Martin	Turn Your Service Lane into a Selling Lane Budd Blackburn	Hell Hath No Fury Like a Customer Scorned Nancy Friedman
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Telephone Inquiries Are Not Always About Price, Nancy Friedman	Driving Service Revenue to Improve Vehicle Sales Peter Martin	Creating a High Performance Parts Department Bob Clements
	_	•
Social Media & Website Content Analysis and Strategy Bob McCann	Manage Your Shop by the Numbers Chuck Marzahn	Digital Marketing for Parts: Mine the Gold in Your Market Rich DeLancey
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Follow Me, I'm Right Appeal to the Eye, Behind You! Jody Urquhart Samantha Scott			Structure Your Service Department to Be Profitable Don Tipton	Managing for Sales Success Doug Dvorak

Exhibitors as of August 14

For information on exhibiting, please contact Julie Newhouse at inewhouse@rvda.org



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AGENDA-AT-A-GLANCE*

Monday, November 2

11:00 a.m. - 5:00 p.m. RVDA of Canada Board of Directors

lunch & meeting

RVDA of America Board of Delegates 11:30 a.m. - 2:30 p.m.

lunch & meeting

Vendor Training Plus+ 2:45 p.m. - 3:45 p.m.

2:45 p.m. - 5:00 p.m. KZ RV Partners in Progress meeting 4:00 p.m. - 5:00 p.m. Crossroads Partners in Progress meeting 5:15 p.m. - 6:30 p.m.

Society of Certified RV Professionals reception with Bob Clements

Tuesday, November 3

8:00 a.m. Dealer lounge opens

The Adaptable (Young) RV Executive, 8:15 a.m. - 11:45 p.m. Presented by David Spader (additional

fee and advance registration required)

Vendor Training Plus+ 8:15 a.m. - 2:15 p.m.

Jayco Partners in Progress meeting 9:30 a.m. - 10:30 a.m.

Forest River Towables Partners in Progress 10:45 a.m. - 11:45 a.m.

meeting

12:00 p.m. - 1:00 p.m. PrimeTime Partners in Progress meeting

Learn How Renting Will Enhance Your 12:00 p.m. - 2:00 p.m. Sales, Service, Parts and F&I Business -

an RVRA special session in partnership with the MBA RV Rental School

1:15 p.m. - 2:15 p.m. Winnebago Partners in Progress meeting

2:30 p.m. - 4:00 p.m. General session and keynoter

4:00 p.m. - 7:00 p.m. Expo open with receptions in both halls

Wednesday, November 4

8:00 a.m. Dealer lounge opens 9:00 a.m. - 10:00 a.m. Concurrent workshops

10:15 a.m. - 11:15 a.m. RVDA of America annual meeting

> RVDA of Canada annual meeting Parts & service management track

> > workshop

Expo open (lunch served at noon) 11:00 a.m. - 3:00 p.m.

2:00 p.m. - 3:00 p.m. Concurrent workshops 3:15 p.m. - 4:15 p.m. Concurrent workshops 4:15 p.m. - 5:30 p.m. Young Executives reception

Thursday, November 5

Dealer lounge opens 8:00 a.m. 9:00 a.m. - 10:00 a.m. Concurrent workshops 10:15 a.m. - 11:15 a.m. Concurrent workshops

11:00 a.m. - 2:00 p.m. Expo open (lunch served at noon)

Concurrent workshops 2:00 p.m. - 3:00 p.m.

Optional Events (additional fee) 2:00 p.m. - 5:30 p.m.

Concurrent workshops 3:15 p.m. - 4:15 p.m. Concurrent workshops 4:30 p.m. - 5:30 p.m.

Friday, November 6

8:00 a.m. - 9:00 a.m. Compliance education 9:15 a.m. - 10:15 a.m. Compliance education

* Subject to change



Vendor Training +Plus Offers Training on the Latest Products



endor training +Plus topics are designed to help dealership management increase profitability through increased knowledge of the latest products and services on the market. The sessions begin on Monday, Nov. 2, and continue through Tuesday, Nov. 3. Vendor Training +Plus is free for all full convention registrants, so dealers should plan to arrive early in the week to take full advantage of these

extra sessions. Registered dealers can bring additional staff to attend Vendor Training +Plus at the special rate of \$205 per person. This two-day fee includes the training sessions and Tuesday's reception in the expo halls.

* This is a partial schedule - for updates, check the 2015 RV Dealers International Convention/Expo website frequently at www.rvda.org/convention.

MONDAY 11/2

2:45

Diversified Insurance Management Inc. and P&H Group Greg Artman

A Leadership Primer

3:45

TUESDAY 11/3

8:15	The Omnia Group Carolyn Eagen Hire and retain Top Talent!				
9:30 10:45	AIRXCEL Inc. Rick Link – New Products from MAXXAIR and SUBURBAN – Revolutionary and Reliable	Lippert Components Steve Paul & Jarod Lippert Turnkey Profit Center Programs from Lippert Components	IDS - Integrated Dealer Systems Mark Berggren and Ajay Thakur Using New IDS Technology to Improve the Customer	PullRite Scott Later Things Every RV Executive Should Know About 5th Wheel Towing	Wheeler Advertising, Inc. Ron Wheeler Trigger Marketing: Automated Engagement for the Easy Close
	Diversified Insurance Management and P&H Group Greg Artman Cash Conversions	RV Inspection Connection Terry Cooper Increasing Your Bottom Line with Certified Pre- Owned RVs	Experience (2 Hour Session)	Brown & Brown Recreational Insurance	Wheeler Advertising, Inc. Claire Wheeler The Proof is Here: Social Media Drives Sales
12:00	American Guardian Group of Companies Charles Campbell Maintaining Profits and Compliance in Today's Legal Environment	eBay Motors Clayton Stanfield The Online (Sales) Playbook Workshop	Genius Monkey Jeremy Hudgens Technology & Big DataWhat It Means To Your RV Lead Generation	ProResponse, Inc. David Goodison CRM / ILM / Reputation Management	
1:15 2:15	RV DealerPRO Training Don Reed & Tim Kintz Leading From the Neck Up to Bring Your Net Up	RV Inspection Connection Terry Cooper – Learn How a Certified RV Inspection of Your Rental Units Can Reduce Your Headaches	WFCO Electronics Tom Ryan Why WFCO products are "The HEARTBEAT of Today's RV's "	Brown & Brown Recreational Insurance	Wheeler Advertising, Inc. Ron Wheeler The Time to Go Digital Was Yesterday

(As of August 14)

We Own INNOVATION

Our patent pending angle-load front deck on the new Highlander Toy Hauler allows you to load a side by side ATV with room to spare. We didn't stop there either. The multi-purpose rails also serve as the ramps.

INNOVATION STANDARD



2015 RV DEALERS INTERNATIONAL CONVENTION/EXPO

NOVEMBER 2ND- 6TH, 2015 BALLY'S ON THE LAS VEGAS STRIP BOOTH V-201



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LEARN HOW TO **OUT FROM** JR COMPETITORS!

Get your Passport to Excellence: Education and Training





- Streamlined education sessions with new speakers
- Wi-Fi equipped dealer lounge
- Free smartphone app for convention schedule planning
- Vendor Training +Plus sessions on Monday and Tuesday
- Workshops and reception for up-and-coming young **RV** executives
- · Society of Certified **RV Professionals** education recognition and networking



Young































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Presented by:

















DEALER REGISTRATION FORM

1. Registration Information. Please copy this form if adding registrants.

Company Name	
Phone	_ Fax
Address	
City	State/Prov Zip/PC
Email	



Nov. 2-6, 2015 Bally's on the Las Vegas Strip

2. Registration Fees:

. Registration Tees.	1		D.			
First registrant locks in today's	lowest rate for all future dealership personnel!		Price	Amount		
First Registrant – in	ncludes Vendor Training +Plus, a \$205 value!		\$919	\$		
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Badge First Name	Please chec	ck here if you require special ac	ccommoda	tions.		
Second Registrant	– includes Vendor Training +Plus, a \$205 value!		\$919	\$		
Registrant Name	Email					
Badge First Name	Please chec	ck here if you require special ac	ccommoda	tions.		
Third Registrant – includes Vendor Training +Plus, a \$205 value! \$919						
Registrant Name	Email					
Badge First Name	Please chec	ck here if you require special a	ccommoda	tions.		
NON-MEMBER DEALER – includes Vendor Training +Plus, a \$205 value! \$1,299						
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I would like to add a contribution	to the Mike Molino RV Learning Center to promote education for our industry. *			\$		
VENDOR TRAINING + Plus ONLY	Dealership must have one full convention registrant to bring The cost is \$205 per person and includes Vendor Training and Tuesday's reception in the Expo. Photocopy this form to	+Plus training on Monday, No	v. 2 and Tu	iesday, Nov. 3,		
Name	Badge First Name	Email		\$		
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MAIL OR FAX A COPY OF THIS FORM TO:

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RVDA of Canada, Ste. 145, 11331 Coppersmith Way, Richmond, BC V7A 5J9 • (604) 718-6325 • Fax: (604) 204-0154 • www.rvda.ca

CANCELLATION / REFUND POLICY: All cancellations must be in writing and received by August 31, 2015, to qualify for a refund. A \$50 administrative fee will be deducted from each refund request received by July 31, 2015. A \$100 administrative fee will be deducted from each refund request received between August 1, 2015 and August 31, 2015. No refunds will be made after August 31, 2015. *The Mike Molino RV Learning Center is a tax-exempt organization as described in section 501(c)(3) of the Internal Revenue Code. Contributions may be tax deductible as charitable donations.

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LEARNING

CENTER

g Top Performers

The DLN offers your dealership:

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The Florida RV Trade Association and RVDA's Mike Molino RV Learning Center partner to provide distance learning opportunities to RV dealers and their employees. The Distance Learning Network is \$995 per year for each dealership location. Over 50 sessions available, 24 hours a day, seven days a week, with full access to training through July 31, 2016.

The DLN offers online training for:

• RV Technicians - The certification prep course helps technicians get ready for the certification exam. Your subscription includes unlimited access to more than 50 training sessions, reviews, and test preparation sections. Also included are manufacturer- and supplier-specific advanced repair

> and troubleshooting classes designed to upgrade technicians' skills. Completion of these classes qualifies for recertification hours. Classes are available 24/7 throughout the program year, providing maximum flexibility.

 Service Writers/Advisors – This three-hour program is valuable for both new staff and experienced personnel preparing for the RV Learning Center's Service Writer/Advisor certification.

- Greeters/Receptionists This 50-minute session is suitable for all employees who need customer service skills. It includes a final exam and certificate of completion.
- Dealers/GMs This program features important topics for management, including lemon laws, LP gas licensing issues, and the federal Red Flags Rule.

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PAYMENT METHOD A Florida RV Trade Association, PAY BY CHECK OR MONEY	= payment due: \$ (select particles are subject to change without notice) 10510 Gibsonton Drive, Riverview, FL 33578, ORDER PAY BY VISA OR MASTERCARI	nyment method below) ce. Complete lower section and mail or fax to. (813) 741-0488, Fax: (813) 741-0688
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10 Things Customers Won't Tell You

By Nancy Friedman

ealers, here are 10 things that customers who took their business elsewhere didn't bother telling you about on their way out the door:

- Nobody greeted me when I walked into your dealership. No one said hello, no one asked if they could help me, and no one said goodbye when I walked out.
- **Your sales staff acted tired.** They didn't greet me with any enthusiasm and acted like I was an imposition.
- I bought a lot of stuff, and no one even thanked me. I got a lukewarm "have a nice day," but it was said so routinely – and to the floor instead of my face — that it was meaningless.
- When I phoned for some information, my call was treated like an annovance. The person didn't seem to want to help, so I called a

few more places until I found someone who sounded as though he wanted my business.

- Whoever answered your phone never identified themselves. I like to know who I'm talking with; when I don't, it hurts any trust I might give your company.
- When I called, the person who answered spoke too fast and sounded aggressive, annoyed, and in a hurry. I didn't feel very welcomed.
- When I walked into the dealership, the employees were talking and laughing among themselves and ignored me until I finally asked a question. They acted upset that I interrupted them.
- There was no management **around.** Remember the old saying



that when the boss is away, the mice will play? They do!

- When I told your staff about my needs, which were important to me, no one sympathized with me. It was 'business as usual' for them.
- They looked angry. No one was smiling. Remember, sometimes it's the things you 'don't do' that make me want to go elsewhere.

Nancy Friedman, "The Telephone Doctor," is a customer service expert whose work has appeared in The Wall Street Journal and USAToday. She will present "Telephone Inquiries Are Not Always about Price," "7 Traits of a Successful Leader," and "Hell Hath No Furv Like a Customer Scorned" on Nov. 4 during the 2015 RV Dealers International Convention/Expo.



Selling to Women -Ten Differences You Need to Know

By Christine Corelli

omen are today's largest, most lucrative and active market. Selling to them is both an art and a science and requires awareness of the differences between men and women when it comes to the purchasing process. If you want to sell more RVs, keep these 10 principles in mind.

Women think in shades of grey

Women reason in shades of grey, not the traditional black and white tones that are reflected in traditional male behavior. In general:

- Men want to make decisions quickly. Women want to make the right decision.
- Men decide more on price, availability, and need. Women decide based on trust, knowledge, and understanding why a specific decision works best.
- Men feel they can make the best decision with little information. Women want the information laid out clearly so they understand all available options.
- Men pay minimal attention to their environment. Women are sensitive to details.

Women include emotional elements in their decisions

Women take different elements into consideration



when making a purchase decision. Their attention to detail drives them to find the vehicle with the best value, that looks great, has all the right features, and provides a home away from home while traveling. Women want to feel secure that the RV they buy represents their families. One of their strongest emotions is concern about the safety of their families, so address this issue during your sales conversations.

Women are inquisitive

Men want to keep things simple and believe that the more questions they ask, the less knowledgeable they appear. Women, on the other hand, have no fear of asking as many questions as needed. They see no correlation between the number of questions asked and their intelligence. Women see knowledge as power and aren't afraid to examine the smallest

details to insure they're making the best decisions.

Women are more relational

Men generally want to close the deal and be done with it. Women want to feel a connection to you before you can sell them anything. Every consumer requires a degree of trust when making a purchasing decision, but women require a great deal more.

Women make decisions differently

Sales managers need to truly understand that women make decisions differently than men, and they need to make sure their salespeople understand, too. Does your training ever focus specifically on how to adapt to these differences? The ability to respect and work with women's decision-making process must be deeply

Women's attention to detail drives them to find the vehicle with the best value. that looks great, has all the right features, and provides a home away from home while traveling. ingrained throughout your organization - it can't be cosmetic, because women will be the first to notice if your team is pandering to them.

Women communicate differently

Women tend to talk more and ask more questions. They need information and details before they agree to buy. Women also watch body language much closer than men do and use it to confirm that what they're hearing from the salesperson matches what they're seeing. Female customers communicate by:

- Listening with their eyes and ears
- Nodding as they listen to indicate they're interested
- Nodding to indicate they want to hear more

Women's comments and questions will be different from men's, and they'll require you to dig deeper and find answers to issues you may never have had to address. In the process, you'll gain a broader knowledge base that will help make you a better, more effective salesperson.

Women shop differently

Men like to go into a store and get what they need. Women like to look around. They're likely to look at some of your RVs on the Internet first. They like to have choices, and they like to feel and touch the product.

Women buv differently

Men generally focus on getting the best price, whereas women want to choose the right vehicle that suits their needs. Women are willing to wait for what they want - especially if they want changes or additions to the interior. Understanding this difference alone can make a significant difference in your success in selling to women.

Women notice the little things

A woman notices every single thing about you and your dealership - your attire, your level of professionalism, and much more. While at your dealership, she's absorbing the

whole environment: Is the overall ambiance appealing? Is there camaraderie and teamwork between you and the other employees?

The number one thing you need to know about women

Women need far more communication than men. This is the single most important thing you need to know. Take this to heart when selling to women and be willing to talk a great deal more than you would if you were selling to a man. And remember that, when selling to a couple, you must win her over before the man will say yes to the sale.

Best-selling author and speaker Christine Corelli of Christine Corelli & Associates is a management and sales consultant whose clients include Goodyear, Chrysler, and Marriott. She will present "The Customer of the Future - Will Tomorrow's Customer Be Yours?" on Nov. 4 and "Aligning Your Team for Results" and "How to Sell to Women" on Nov. 5 during the 2015 RV Dealers Convention/Expo.

Women's comments and questions will be different from men's, and they'll require you to dig deeper and find answers to issues you may never have had to address.

Take Advantage of Your RVDA Websites

The RVDA, Mike Molino RV Learning Center and convention websites are the dealership employee's complete online resources. These innovative, interactive websites provide easy access to the critical resources that assist dealers and their employees in running the dealership effectively. Visit both sites to download fact

sheets on dealership best practices or the latest retail statistics, search the

listings of training opportunities, and purchase CD-ROMs, publications, videos, or webcasts to enhance your dealership's knowledge. RVDA member dealerships and any of their employees can have 24/7 access to most of RVDA's dealer specific information. Make www.rvlearningcenter.com, www.rvda.org and www.rvda.org/convention your first source for all dealership information.



Dan Saltzgiver: A Commitment to Training that Goes Beyond the Dealership

By Tony Yerman

uring the course of his 32 year career in the RV retail business, Dan Saltzgiver has come to realize the importance of training and the value of certification. Saltzgiver began his career working at Reichart's RV in Hanover, PA. He eventually bought

the dealership, owning it for 22 years before selling it to Camping World three years ago. He is currently general manager of the store.

Saltzgiver says that Camping World also realizes the importance of employee certification and promotes it throughout its dealer network. "Camping World wants employee certification



mentioned in all of its advertising," he says. "Our salespeople always bring up the fact that we have certified technicians when they're giving customers a tour of the dealership."

Employees at his dealership get raises for becoming certified. "We give 10 percent for certified techs and 20 percent for master certified," says Saltzgiver. He also removes the raises if techs fail to maintain their certifications. His techs work flat-rate, and the dealership uses dealer management software to track hours per tech and per job.

Saltzgiver is concerned about what he views as RV manufacturers' lack of concern for having certified service employees. He notes that automakers require their dealers to have trained, certified technicians, and they offer training resources to help fulfill those requirements. In the RV industry, by contrast, most training and personnel development is initiated by the dealerships.

Camping World has developed its own online training for employees, and it also uses outside sources such as supplier training, says Saltzgiver. The aim is to have as knowledgeable a workforce as possible, because trained workers provide the best customer service. "And certification also boosts customer confidence, because they experience fewer come-backs and a higher level of dealership professionalism," he says.

Saltzgiver's commitment to training and professionalism goes beyond his dealership work. He's also a member of the Pennsylvania RV and Camping Association (PRVCA) and is chairman of the show committee of



the annual Hershey, PA, RV show, touted as the largest in the country. PRVCA provides some of the most extensive service training in the industry through its efforts at the Hershey show, and this year will be no exception - there will be a dozen sessions on technical, installation, and product-related programs, provided by as many suppliers and distributors.

PRVCA was instrumental in developing and financing the Northampton Community College RV technician training program. It also was instrumental in developing the online classes and financially supported the development of those classes. Northampton is one of the original National RV Training Institute schools recognized by RVIA.



I ant to give your certified team members credit for their hard work and achievement? Their names can appear in the next update. Just return this form by email to info@rvda.org or fax to (703) 359-0152. More information about the Society of Certified RV Professionals and the recognition program is available at http://tinyurl.com/SocietyofRVProfessionals.



Authorization to Include Employee Certification Information



I understand that RVDA and the Mike Molino RV Learning Center have a news release program that recognizes individuals who earn or renew a certified, master certified, or specialty certification, or service manager, service writer/advisor, parts manager, parts specialist, or warranty administrator certification in the previous quarter. Each announcement includes the names of the individuals and the type of certification. Employers will not be identified.

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ALL COURSES USE AN INTERACTIVE MULTIMEDIA ONLINE FORMAT. Combines text, graphics, and video with mentor support. <u>All content is online</u>. No extra materials needed. Courses align with core knowledge areas of certification tests.*

*Each fee offers access to the specific online preparation course and DOES NOT cover certification testing.

YES, I WANT TO REGISTER MY TECHNICIANS! (Copy this form to register more than four.)

Company		- 25.04		in the same and			
Address			oped by RVIA and Mike Molino RV L				
City/State/Zip							
Phone	FAX	R		LEARNING			
Each technician MUST ha	we a distinct email address that only they o	can access.		Developing Top Performers			
Indicate which COURSE a	technician is choosing with A, B, or C. If c	hoosing C, indicate chos	en specialties by	number.			
Name	Email		Course	\$	*		
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Call (703) 591-7130 to enroll by phone.

GET ON BOARD WITH GO RVING! The Go RVing dealer tie-in program is back... and better than ever! The "Away" campaign returns to the emotion-driven family focus of past campaigns, along with continued emphasis on the

is a place that can be as far as the horizon. Or as close as this afternoon.

and better than ever! The "Away" campaign returns to the emotion-driven family focus of past campaigns, along with continued emphasis on the affordability and accessibility of the RV lifestyle for multigenerational families. This optional program also gives dealers, state dealer associations, and their agencies options to use materials connected to the national campaign. Here are the highlights:

Leads - Plus Program

24 hours a day, 7 days a week, Go RVing dealers signed up for the tie-in program can access via the Internet Go RVing leads that are prioritized according to the consumer's purchase timeframe.

Digital RV Image Library Pictures on GoRVing.com

Go RVing dealers signed up for the program have access to multiple all-new, high resolution images of consumers enjoying a variety of RV products. These images can be used in advertising, Yellow Pages ads, websites, and other promotional materials.

To give dealers maximum flexibility, the Go RVing Dealer Leads-Plus Program also features a menu of other promotional items. These items are available separately.

Get on board with Go RVing! Return this form TODAY!

Name: ______ Please enror
Company: ______ Make check
Address: ______ Credit card
City: _____ State: ___ Zip: ____ Credit card
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Credit card (circle):	VISA	MC	DISCOVER	AMEX	
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dealership(s) at \$250 each.

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Certified Green RV Program TRA Certification Inc.

www.tragreen.com aleazenby@trarnold.com Phone: (800) 398-9282 Fax: (574) 264-0740

TRA, the leading third-party green certification company, through its "Certified Green RV Program," measures, evaluates, and certifies RV manufacturers and verifies vendors for energy efficiency and environmental friendliness. This program empowers dealers to guide environmentally-conscious consumers in making betterinformed decisions about their RV purchases, leading to increased customer satisfaction.

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Bank of America Merchant Services offers RVDA members an annual savings averaging 10-to-15 percent on each Visa and MasterCard swipe transaction. Advanced equipment provides fast authorization, around-the-clock support, and improved funds availability for those with a depository relationship with the bank.

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Emergency Roadside and Technical Assistance Coach-Net

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Coach-Net provides emergency roadside and technical assistance solutions to RV dealers throughout the U.S. and Canada and for many RV and chassis manufacturers, RV clubs, and customer membership groups. Coach-Net provides dedicated service using over 150 employees with advanced communications technology tools combined with an extensive database of more than 40,000 service providers. The company

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Ralph Mannheimer rmannheimer@calipercorp.com (609) 524-1214 For nearly a half-century, Caliper has consulted with over 25,000 companies on improving every aspect of their workforce - from hiring and selection to employee development and succession management. Starting with accurate, objective insights our consultants gain from our timetested personality assessment, the Caliper Profile, we are able to help our clients reduce the high cost of turnover, help first-time managers excel and create solutions that are tailored, practical and adaptable. Whether you are looking to hire top performers, develop talent,

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www.protectiveassetprotection.com (800) 950-6060, Ext. 5738 The XtraRide RV Service Agreement Program is offered through the Asset Protection Division of Protective Life Insurance Company. The program has been exclusively endorsed by RVDA since 1992. The XtraRide programs and F&I solutions bring dealers increased profit opportunities while providing quality protection for their customers. Protective is dedicated to providing the RV industry with superior products and services given its ability to underwrite, administer, and market its own programs.

Health Insurance Mass Marketing Insurance Consultants Inc. (MMIC)

www.mmicinsurance.com/RVDA/ quotes@mmicinsurance.com (800) 349-1039

MMIC contracts nationally with a number of health insurance companies to provide a wide variety of benefits. MMIC creates a customized insurance program best suited for individual dealerships. Coverage is available to individual members and those firms with two or more employees. With group coverage, all active full-time employees are eligible. Spouse and dependent children under age 19 (23 if full-time student) are also

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The Employment Network is a network of pay-for-performance job sites. Its flagship site, FindTheRightJob.com, reaches more than 5 million job seekers monthly. Employers can drastically reduce their cost-per-hire by using The Employment Network's FindtheRightJob.com portal and other sites. Employers set the job requirements and only pay for candidates that meet them.

Lead Qualifier Program Customer Service Intelligence Inc. (CSI)

www.tellcsi.com bthompson@tellcsi.com (800) 835-5274

The Scene: High Inventory-Low Sales. The Need: More Sales-New methods to meet circumstances. The Solution: CSI's Lead Qualifier Program. How it Works: Your sales leads are sent to CSI immediately following initial contact with your sales staff, either in the showroom or by phone, website contact, Go RVing leads, and anywhere else you might acquire leads. CSI then makes a personal phone call to each lead, captivating their attention before your competitor does and establishing impressive rapport! We will uncover the prospect's initial impression of your dealership and staff; fully qualify the lead including exact needs and time frame for purchase; and provide you with their Deal Maker!

Pre-owned RV Appraisal Guidance N.A.D.A. Appraisal Guides

& NADAguides.com www.nada.com

lsims@nadaguides.com (800) 966-6232, Ext. 235 The N.A.D.A. RV Appraisal Guide is an essential tool for dealers needing to determine the average market value for used RVs. A new online program, RV Connect, is also available that provides updated RV values, creates custom window stickers for both newer and older RVs, and more. These products are all available at the RVDA "members only" rate.

Propane and Propane Supplies Suburban Propane

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to RVDA members on propane along with attractive and safe equipment for refilling most any propane cylinder, 24-hour service, on-site "Train the Trainer" instruction for dealership personnel, signage, and a periodic review of filling stations by safety experts.

RVDA/Spader 20 Groups Spader Business Management

www.spader.com info@spader.com (800) 772-3377

RVDA/Spader 20 Groups managed by Spader Business Management help dealers improve their management skills, recognize market trends, and solve problems. The groups include non-competing dealers who share experiences to develop best practices.

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The RVDA Discount Shipping Program, managed by PartnerShip, provides RVDA members with substantial shipping discounts. RVDA members who enroll in the free program will save on small package shipments with FedEx and less-than-truckload (LTL) freight shipments with UPS Freight and Con-way Freight. Visit our website for more information and to enroll.

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Visit www.rvcareers.org

RV dealers can access resumes and post job openings through a partnership with Boxwood Technology at www.rvcareers.org.

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*Active donors are those who have contributed to the RV Learning Center during the past two years.

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Newmar Corporation	\$50,000			McClain's RV Superstore	\$8,000	\$44,000	06/18/1
Coach-Net	\$5,000	\$204,917	100000000000000000000000000000000000000	Fogdall Family Fund	\$4,000	\$43,100	03/05/14
Protective	\$62,358	\$194,916		Pan Pacific RV Centers, Inc.	\$2,000	\$41,500	10/20/14
RVDA of Canada	\$25,000	\$175,000		Bill Thomas Camper Sales, Inc.	\$10,000	\$36,000	03/06/15
Tom Stinnett Derby City RV	\$1,000	\$102,500		Pikes Peak Traveland	\$1,700	\$32,700	06/26/15
PleasureLand RV Center, Inc.	\$14,500			Reines RV Center, Inc.	\$6,500	\$31,525	12/31/14
Horsey Family Memorial Fund	\$2,000	\$71,000			\$6,600	\$31,200	12/23/14
the control of the co					\$1,000		06/24/14
Campers Inn	\$20,000				100000000000000000000000000000000000000	\$30,000	
Ron & Lisa Fenech	\$15,000	\$65,000		Tiffin Motor Homes, Inc.	\$2,000	\$28,500	07/06/15
Bill & Kristin Fenech	\$5,000	\$62,500		Holiday World of Houston	\$1,500	\$27,000	06/11/15
Byerly RV Center	\$6,000	\$52,000		Bill Plemmons RV World	\$5,000	\$25,000	06/30/15
CHAMPIONS activ				tion or pledge between \$2,500 a			
Jayco	\$5,000			Madison RV Supercenter	\$1,000	\$5,500	09/02/14
MBA Insurance, Inc.	\$1,000	\$20,100	06/19/15	Good Life RV	\$2,000	\$5,100	04/24/15
Dixie RV Superstore	\$5,000	\$20,000	03/21/14	Don Clark	\$5,000	\$5,000	10/24/14
Earl Stoltzfus	\$10,000	\$20,000	08/30/13	Don Gunden	\$5,000	\$5,000	12/31/14
Greeneway, Inc. (Rte 66 Dealer)	\$1,550	\$19,850	12/22/14	Bob and Amy Martin	\$5,000	\$5,000	12/16/14
Wilkins R.V., Inc.	\$3,000	\$19,600		The state of the s	\$1,000	\$5,000	01/12/15
Alpin Haus	\$2,000	\$19,500			\$1,053	\$4,553	06/19/15
Hartville RV Center, Inc.	\$2,250	\$15,750		Best Value RV Sales & Service	\$2,000	\$4,750	05/01/15
AIRXCEL RV Group	\$2,000	\$13,000			\$3,000	\$4,500	01/09/15
Mike and Barb Molino	\$575			Myers RV Center, Inc.	\$500	\$3,750	06/22/15
Little Dealer, Little Prices	\$1,000	\$11,050			\$2,500	\$3,500	12/29/14
Affinity RV Service Sales & Rentals	\$2,000	\$11,000			\$750	\$3,500	06/12/15
Hemlock Hill RV Sales, Inc.	\$3,361	\$10,000		RCD Sales Company, Ltd.	\$750	\$3,250	08/11/14
United States Warranty Corp.	\$2,000	and the same of th		United RV	\$100	\$3,100	11/25/14
Rich & Sons Camper Sales	\$2,000	\$10,000		RV Outlet Mall	\$500	\$3,050	06/22/15
Folsom Lake RV Center	\$2,700	\$9,700		A World of Training	\$3,000	\$3,000	11/20/13
Motley RV Repair	\$1,000	\$9,075			\$1,000	\$3,000	11/10/14
Curtis Trailers	\$250	\$8,250		Highland Ridge RV, Inc.	\$250	\$2,750	04/20/15
Burlington RV Superstore	\$1250				\$500	\$2,622	06/09/15
Circle K RV's, Inc.	\$750	-		and the second of the second o	\$1,000	\$2,500	06/08/15
Hayes RV Center	\$1,350	\$6,750	06/11/15	Onsite Temp Housing	\$500	\$2,500	05/08/14
Camperland of Oklahoma, LLC	\$1,000	\$5,850	06/23/15	Skyline RV & Home Sales, Inc.	\$1,000	\$2,500	06/19/15
LEADERS active do	nors* with a	cumulativ	e donation	or pledge between \$1,000 and \$	2,499		
The Trail Center	\$600	\$2,405	06/19/15	Candys Campers	\$250	\$1,300	08/12/14
Noble RV, Inc.	\$1,000	\$1,905		The state of the s	\$1,100	\$1,100	08/01/15
Tacoma RV Center	\$500	\$2,000		Camp-Site RV	\$500	\$1,000	01/20/15
Dinosaur Electronics	\$650	\$1,900		Bill Mirrielees	\$500	\$1,000	05/01/15
						\$1,000	07/11/14
Northern Wholesale Supply, Inc.	\$1,000	\$1,750		Tom Manning & Associates	\$1,000		
Steinbring Motorcoach	\$500	\$1,750		NERVDA	\$1,000	\$1,000	11/23/14
Out of Doors Mart, Inc.	\$750	100		Prime Time Manufacturing	\$1,000	\$1,000	12/30/14
Schaap's RV Traveland	\$1,000	\$1,350		Beckley's Camping Center	\$500	\$1,000	06/12/15
				ation or pledge between \$500 a			
Ocean Grove Supercenter	\$750	\$750		Holiday Hour, Inc.	\$200	\$500	06/19/15
Bell Camper Sales	\$300	\$550	09/09/14	Modern Trailer Sales, Inc.	\$500	\$500	06/2/15
Airstream Adventures Northwest	\$500	\$500	05/26/15	Niel's Motor Homes	\$250	\$500	06/11/14
Florida Outdoors RV Center	\$500	\$500	06/15/15	Tennessee RV Sales & Service, LLC	\$500	\$500	11/25/14
SUPPORTERS activ				tion or pledge between \$100 an			
Keepers RV Center	\$100			Black Book RV Value Guide	\$100	\$100	10/24/14
Starr's Trailer Sales	\$300			John Peak	\$100	\$100	10/03/13
Arlington RV Supercenter, Inc.	\$250			Mike Thompson's RV Super Stores	\$100	\$100	08/12/13
Foremost Transportation Inc.	\$250	\$250			\$100	\$100	08/04/14
Southaven RV Center	\$250	\$250		RV Share	\$100	\$100	12/31/14
		and the second					
The Makarios Group, LLC	\$250			Rv Value Mart, Inc.	\$100	\$100	06/15/15
C.S.R.A. Camperland	\$200			Setzer's World of Camping, Inc.	\$100	\$100	02/21/14
Happy Camping RV	\$100	\$200	11/07/13				

ENDOWMENTS

The Mike Molino

LEARNING CENTER 2015 Annual Campaign



events listed? Visit www.rvtrainingcalendar.com to upload your events to the calendar.

RVDA Welcomes Our Newest Members

7/1/15 - 7/31/15

Dealers

RV World Anoka, MN

Aftermarket

AG Industrial Fairmont, MN

Speed Digital Charlotte, NC

Rentals

Affordable Rentals Chesterland, OH

Best Time RV Las Vegas, NV

G7 RV Rental LLC Midlothian, VA

Western Skies RV Reno, NV

Zinfinity RV Inver Grove Heights, MN

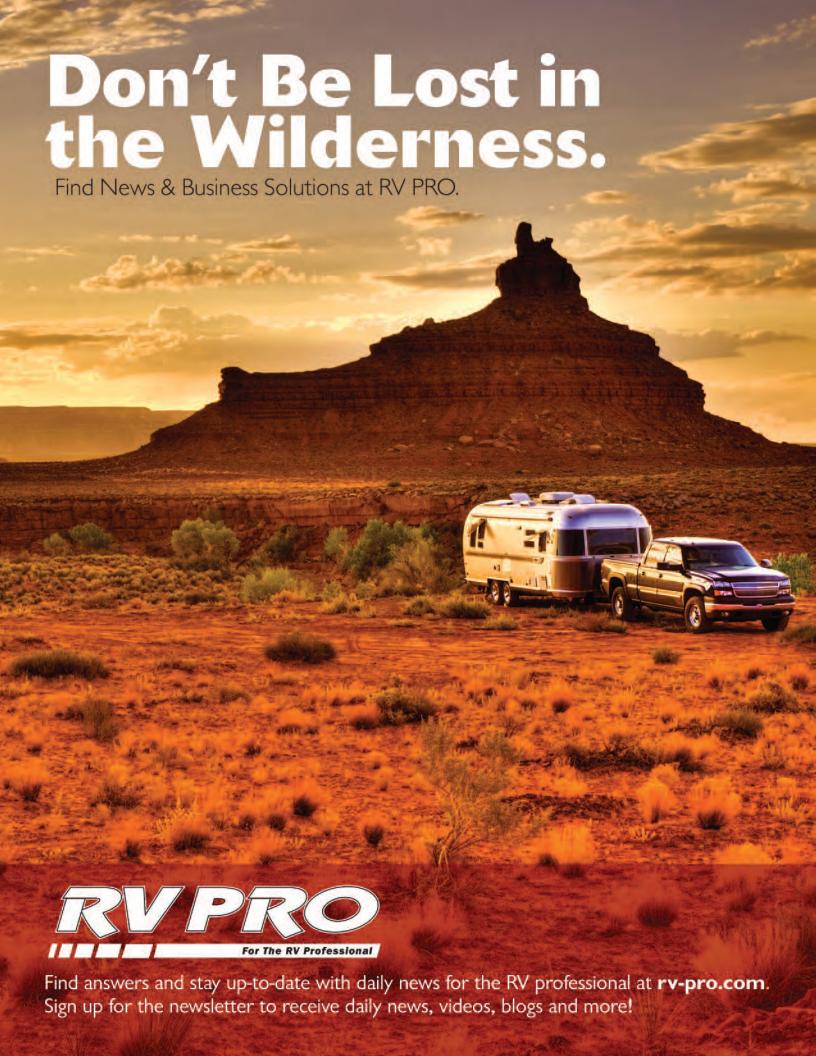
Show Online Events 12 13 15 16 17 RV Inspector/RV Kelly Show Online Events Maintenance Tech Show Online Events Show Online Events Show Online Events Show Online Events Enterprises 3-**Day Financial** Training **Center Seminar Show Online Events** Show Online Events 24 Comprehensive Aqua-Hot Write-Up and Show Online Events Sales Course (3 cr) Service Show Online Events Show Online Events Show Online Events Close Course (2 Technician Show Online Events Certified Training Show Online Events Show Online Events 26 27 29 31 Spader Total Show Online Events Management 1 Show Online Events Workshop **Show Online Events**

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Freightliner freightlinerchassis.com 11	RV Pro www.rv-pro.com 39	Sys2K (407) 358-2000 32
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