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- Go RVing Multi-platform Media Plan page 22

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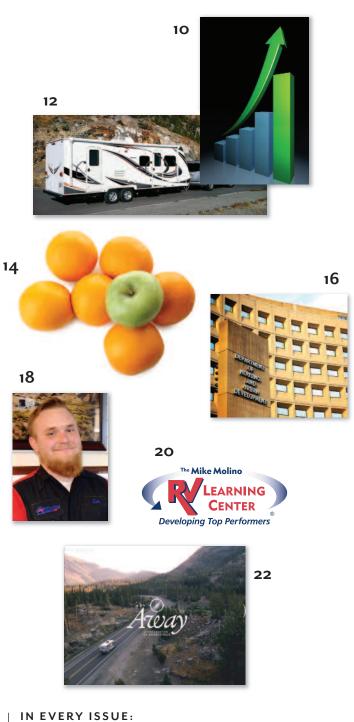
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A Bi-Partisan Issue: Clarifying RV Definitions

By Phil Ingrassia, CAE, president

n election years, partisan divisions in the United States get more attention than usual, but on at least one front that's near and dear to everyone in this industry, there is some bipartisan consensus.

Last month, the U.S. Department of Housing and Urban Development (HUD) published a proposed rule entitled "Manufactured Home Procedural and Enforcement Regulations; Revision of Exemption for Recreational Vehicles."

Indiana's U.S. senators Dan Coates (R) and Joe Donnelly (D) were instrumental in getting HUD to address the issue once and for all, clarifying that it does not have jurisdiction over RVs.

Donnelly and Coats have been working together on a bipartisan basis since 2014. In addition to writing several letters to the agency outlining the problem, they also successfully included language in a Senate Appropriations bill in July of 2014, urging HUD to update the definition. RVIA, which has been working on this for more than a decade, coordinated an industry effort that included RVDA and ARVC to move the rulemaking forward.

"HUD's RV regulations date back to 1982," Coats said. "Since that time, the industry has made dramatic improvements to its vehicles. An update to these regulations has been long overdue, and HUD has taken a positive step forward by proposing a new rule."

"I'm pleased that HUD is finally acting on this pressing concern, and it's a step in the right direction," Donnelly said. "I look forward to continuing to work with Senator Coats to make sure HUD gets this rulemaking right."

You may have seen the joint statement the three associations put out shortly after HUD announced the proposed rule, but "As long as manufacturers build to the nationally-recognized RV standards, the modern RVs they are building do not and will not fall under HUD's jurisdiction."

it's worth reviewing why the rule is so important to the RV industry. The proposed rule gives RV dealers additional regulatory guidance, so that the proper paperwork, forms, and disclosures that dealers need to provide during a sales transaction are based on the design intent of the RV, and not housing regulations.

The rule would give RV manufacturers the critical regulatory clarity they have long sought. As long as manufacturers build to the nationally-recognized RV standards, the modern RVs they are building do not and will not fall under HUD's jurisdiction.

The proposed rule also gives RV campground operators the regulatory certainty that they need. In many cases the business license for RV parks and campgrounds only allows them to accommodate RVs, not manufactured homes, so under the proposed rule they would be able welcome any unit that is certified to an RV standard.

HUD is now in the process of gathering public comments, and RVDA will work with its allies to insist that HUD issues a decision that's in the long-term best interests of the industry. The due date for filing comments on the proposed rule is April 11th.



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Consolidation – Good or Bad?

By Brian Wilkins, chairman



• ver the past five to ten years, the RV industry has seen increasing consolidation. We've seen it at the manufacturer level, where three manufacturers account for 80 percent of the RVs built today. We've also seen it at the dealer level, led by groups like Camping World, General RV, Campers Inn, and others. And we've seen it at the supplier level, with the mergers of NTP, Stag-Parkway and Coast Distribution and the growth of Lippert Components.

This consolidation has generated lots of press, questions, and speculation. What's next? Is it good or bad? How does it affect me and my business? Is it good or bad for the industry?

Consolidation is natural in a maturing industry. It allows companies to improve their returns by purchasing market share, to cut costs, and to achieve productivity gains.

One of the great opportunities of consolidation is that it creates industry leaders with the scale and ability to raise the professionalism of an entire industry. We've certainly seen examples of that over the past few years.

- Camping World/Good Sam renewed payment on its pledge to the Mike Molino RV Learning Center that will allow the center to update and enhance its certification programs – starting with updates to the service writer, service manager, and warranty administrator programs, followed by updates to parts manager and parts specialist programs. Maintaining these programs is essential to ensure that dealerships can develop topnotch personnel to serve their customers after the sale.
- Forest River Inc., after being cited by NHTSA for improperly reporting safety data and recalls, is now working with the agency to create a list of best practices for the RV industry. Forest River founder and CEO Peter Liegl has pledged that his company will continue working with NHTSA and focusing on being a leader in industry safety.
- Through growth and consolidation, **Lippert Components** has become a leader in bringing new, innovative products to the industry. It provides OEMs with features that make their RVs more attractive and gives dealerships aftermarket products for our accessories stores.

Last month I attended the first product show presented by **Keystone Automotive** since its merger with Coast Distribution. This merger was the final piece of the consolidation of the three major parts distributors in our industry. The show provided some great education opportunities for our parts department personnel that are hard to find elsewhere within the industry.

These companies should be commended for their commitment to improving our industry's professionalism. Endeavors of this type are key to improving our customers' experience and will ensure that our industry reaches its full potential.

However, with that being said, there's a pressing issue that our industry isn't addressing – post-sale service. The current ability to provide customers with replacement parts in a timely fashion and the general level of after-the-sale support isn't acceptable. I've raised this issue over the past three months of my chairmanship, and many of you have agreed that it needs to be addressed.

Unfortunately, others feel that this isn't an issue the industry needs to deal with and see it instead as a way to gain a competitive advantage. The problem with that view is that the issue affects all industry segments. Customers need better-trained dealership personnel. Dealers need manufacturers to make it easier to identify parts, and both dealers and manufacturers need suppliers to do the same. Without all segments working together, solutions won't be developed.

RVDA's DSI survey has shown that U.S. and Canadian dealer satisfaction with manufacturer parts and warranty support has declined over the past three years. These numbers are not acceptable and are indications of a problem that needs attention. This post-sale service failure in our industry creates a risk to our consolidated partners, as well as an opportunity for new market entrants to challenge the status quo, or for other industries to win our customers' discretionary dollars.

I say it's time for the RV industry to sit down and tackle this issue. Consolidation can be a great thing, driving an industry to achieve its full potential. But it requires industry

leaders to embrace their responsibility. It's time we do just that, and I look forward to helping our industry achieve its potential.



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QUICKTAKES

Info For The Big Picture

How Employees at Small Businesses View BENEFITS

55%

Want a wider choice of benefits they can choose from and pay for on their own

57% Are willing to pay more for their benefits rather than losing them

ê 🔳

65%

Say having benefits tailored to their needs increases their company loyaİty

Employees' interest in having a mobile app for managing benefits is growing.

Mobile app for managing benefits

22% 81%

Not Very Satisfied with Benefits and job

Very Satisfied with Benefits and Job

Employees who are very satisfied with their benefits are also more likely to be satisfied with their jobs.

30% 10% Mobile app for enrollment information 26% 11% Mobile app for learning and education 25% 10% Mobile app for enrollment

10%

24%

Employee Interest

Employer Likely to Offer

* All data from the MetLife 13th Annual U.S. Employee Benefit Trends Study

2016 Looks Good: Dealers Expected to Match Inventory to Retail Demand

By Jeff Kurowski, director of industry relations

R Dealers believe 2016 will be another good year for them, but will be cautious when building inventory this year.

Dealers' current bullishness doesn't seem to extend beyond 2017, according to results from the latest quarterly market survey conducted by investment firm Robert W. Baird & Co. in partnership with RVDA.

"Towable inventory appears balanced as 60 percent of dealers report that inventory is 'about right," says Baird's Craig Kennison. "Similar to motorhomes, towables inventory appears in balance, as our inventory restocking checks suggest that most dealers plan to match orders to retail."

Another dealer says he is "very pleased [with the market] given that it is an election year, which normally hinders business." However, the same Baird's most recent market survey shows dealers are expecting a good year in 2016 but will be cautious when building their inventories.

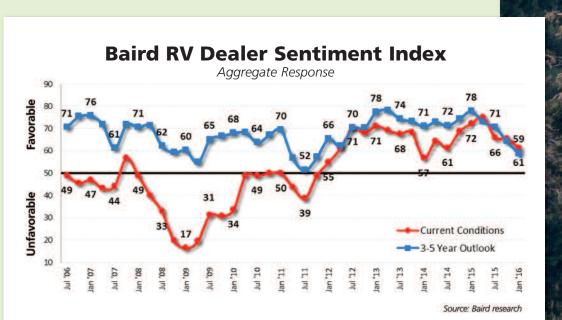
dealer says he is "worried about the volatility of the stock market and low oil prices" and is also "concerned about expansion projects should the economy take a down turn."

The Baird firm surveyed dealers about their business during the November-through-January period. Respondents said their towable RV sales had increased by low, singledigit percentages, and their motorhome sales were up by mid single-digit percentages during that period.

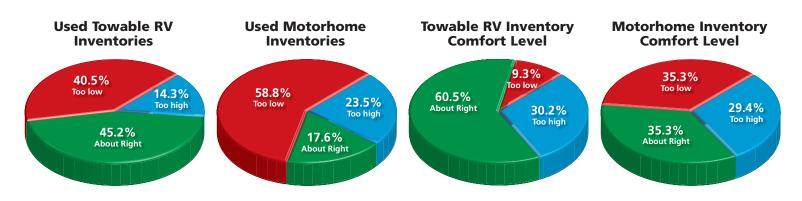
One sign that dealers may be preparing for a plateau in the market

is that they are more bullish about 2016 than they are about the 2018-20 period, according to the Baird firm.

Even though towable RV sales have surpassed their most recent peak levels, dealers believe towable sales will continue to show "modest retail growth" in the near future because of



The Baird Dealer Sentiment Index measures how dealers feel about their current conditions and how they feel about the near future (the next three to five years). Dealers are reporting a more bullish current outlook compared to their medium-term expectations, suggesting that some may be preparing for trends to slow.



increased pickup and SUV towing capacity, lower priced entry-level products, and younger families buying RVs for the first time, the Baird firm reported.

Meanwhile, motorhome sales volume has only reached 60 percent of its most recent peak, but motorhome sales should continue to improve, benefiting from the fact that fewer RV owners are upside down on their loans and are now in a better position to upgrade.

Towable inventories were at 112 days by the end of January, compared with 117 days a year earlier, and motorhome inventories were at 99 days, down from 121 days a year earlier. The Baird firm described towable RV inventories as "balanced," with retail sales and wholesale deliveries being almost equal, while motorhome inventories were within the "normal" range.



Concerning towable inventories, one dealer respondent said that in the past, most manufacturers allowed dealers to spread into January or February the delivery of units they had ordered during September Open House. But in 2015, he said, manufacturers "built and shipped as fast as they could, creating a big strain on the dealership, with too many units arriving in November and December." As a result, the dealer had to pay more for insurance and floor plan financing and needed to rent offsite storage space for those units. "I understand the manufacturers' plan, but they don't seem to understand the impact on dealers," he said.

In the case of motorhomes, a respondent noted that "Tiffin continues to be strong" and "Winnebago small diesels such as the View are doing well." Also, "used vans and Class C models at lower prices are doing great," as are late-model used Class As.

Total RV Shipments Up 4.9%, Travel Trailers Shoot P

By Jeff Kurowski

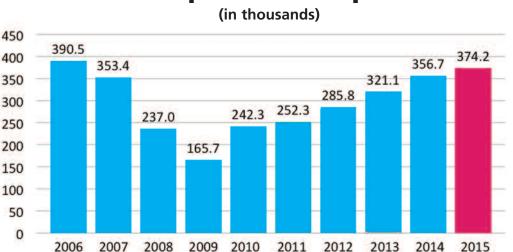
anufacturers shipped a total of 374,246 RVs to dealerships in the United States and Canada last year, a 4.9 percent increase over the 356,735 units delivered in 2014. Of those units, 239,255, or 64 percent, were travel trailers. As a segment, travel trailer shipments increased 7.5 percent in 2015 and are now well above pre-recession levels. Some 180,000 to 200,000 travel trailers were shipped to dealers in the years before the economic meltdown. However, fifth wheel shipments declined 1.6 percent last year to 75,148 units, compared with 76,378 units shipped in 2014. Fifth wheels accounted for 20 percent of the industry's total volume.

The growth in travel trailer and fifth wheel shipments last year is part of the shift in the RV product mix that has been occurring since before the year 2000. Towables accounted for 87 percent of all RVs shipped in 2015, while towables accounted for 74 percent of the product mix in 1999.

In 2006, the industry's most recent peak year, towables accounted for 84 percent of the product mix.

Changes are also occurring in the motorhome product mix. Class A shipments are basically flat, while Class B and Class C motorhomes experienced robust growth between 2014 and 2015.

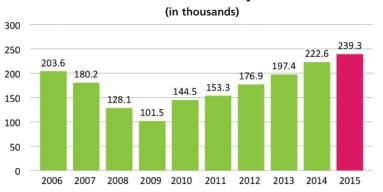
Last year, Class A shipments increased only 0.2 percent to 21,948 units, compared with 21,894 units



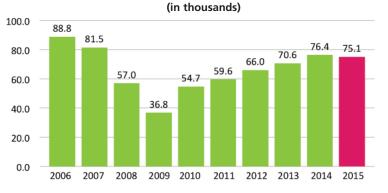
Total Shipments Comparisons

Data source: RVIA

Travel Trailer Shipments



Fifth Wheel Shipments



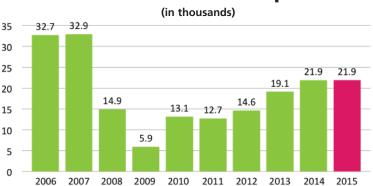
ast Pre-Recession Levels

delivered in 2014. Class A shipments last year were well below levels before the Great Recession, when around 33,000 units were shipped annually.

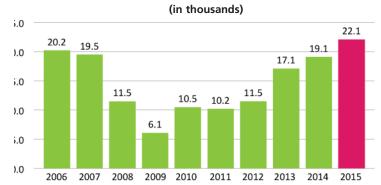
Meanwhile, shipments of Class C motorhomes climbed 15.8 percent in 2015 to 22,068 units, and Class B shipments were up 9.8 percent to 3,294 units. Both Class B and Class C totals in 2015 exceeded pre-recession levels.

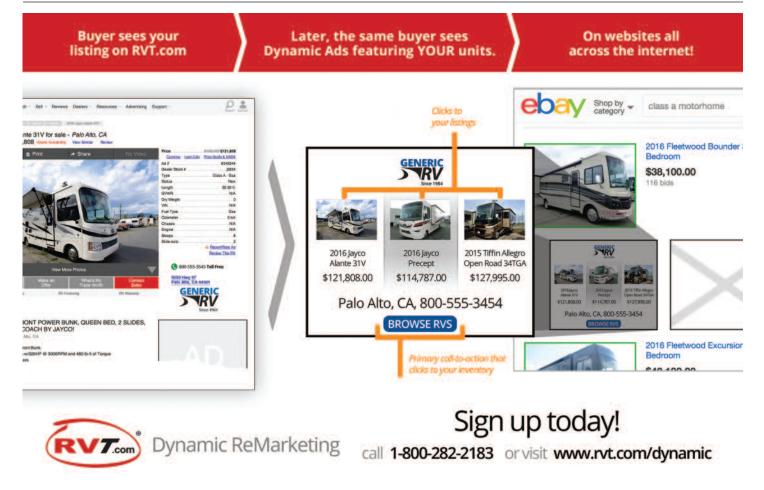


Class A Motorhome Shipments



Class C Motorhome Shipments





How Strong Employee Retention Practic

By Maryellen Adams

hen it comes to boosting sales, dealers and managers tend to gravitate to marketing campaigns and sales promotions. But there's an even more crucial element to growing your business – your employees.

Think about it – brilliant marketing campaigns are useless without talented and creative professionals to support them. A dealership's reputation depends on the people who answer the

"Employee retention policies don't have to break the budget or turn into formal, overly complex programs. People just want to feel they're appreciated and that they're part of a team."

phones, field the questions, do the repairs, and wash the vehicles.

So how do you retain those talented employees who drive your business's growth? It actually starts by improving your hiring practices. Consider these ideas:

Create employee-friendly policies and be willing to change them

When dealer Tom Stinnett of Tom Stinnett Derby City RV, Clarksville, IN, offered a standard

Hire for cultural fit as well as experience

You can find the most knowledgeable manager in the history of RV sales, but if that person drives other employees to start scanning the want ads, it's a bad hire. View candidates through more than one prism, including whether they can click with existing employees.



sick-day policy, he noticed an unpleasant side effect: Employees abused it every chance they got. "People would use up all their sick time as soon as it accrued," he says. "We realized we needed a better way to let them have that time, so we gave them six more vacation days instead." If employees have family or health issues, the dealership works to accommodate their needs instead of pointing to an inflexible policy.

Feed everyone regularly

People love to share meals, which is why company picnics and potlucks were invented. When people eat together, they build camaraderie that carries over to everyday work. So bring in breakfast, have a quarterly dinner, or take lunch orders. A survey of full-time employees found 60 percent said having more food at the office would make them feel more valued and appreciated.

Make wages competitive

Let the political debates about minimum wage rage somewhere else; when it comes to paying employees and offering them the best benefit packages available, Stinnett says, "I don't need a law to tell me how to do what's right for my employees. We offer a fair living wage, and that's just part of showing respect for them."

Numerous studies show employee retention isn't driven solely by money, but wages are definitely part of the mix. If you're trying to focus on the "perks" you offer in lieu of a competitive wage, then you'd better get used to turnover. You need to provide competitive pay, advancement opportuni-

es Create Value in Your Dealership

ties, bonuses when applicable, raises on a regular basis (contingent on performance), and other financial incentives. These make employees feel like stakeholders in the business, and they invest their energy in turning the company into a success. Even better, they'll refer experienced fellow professionals to the dealership for job openings.

Make rewards into a team effort

Many dealerships have incentive programs for the sales team, but Stinnett believes everyone should be rewarded for hitting the numbers. "We're a team, and whether you're on the floor or you're doing administrative support, you're equally important in getting to the sales number we want every month," he says. At his dealership, the reward comes in the form of cash, delivered in an equal amount to every employee at a monthly appreciation event.

That sense of equality helps retention, Stinnett says, because it creates strong teamwork that people are very reluctant to leave. "We have a culture of recognition here, and the bonuses are part of that. Making sure that you take nothing – and no one – for granted is one of the most powerful ways that you can make sure employees stay with you," he says.

Employee retention policies don't have to break the budget or turn into overly complex, formal programs. People just want to feel appreciated and that they're part of a team.

Having supportive employee policies is crucial for more than morale – they also create a deep sense of value for your business. By establishing your dealership as the place to work, you attract a higher caliber of talent, while simultaneously decreasing your cost-per-hire expenses.

If you want to build your dealership, your effort should begin with the people already in front of you.

Maryellen Adams is director of association partnerships and the automotive division at CareerCo. She works with hundreds of clients in the automotive and RV industries, and she and her husband have owned dealerships. She can be reached at madams@careerco.com.

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5 YEARS AHEAD, JUST LIKE OLD TIMES.

HUD's Proposed Rule Redefining RVs Is Critical to the RV Industry and Enthusiasts

The Department of Housing and Urban Development is collecting comments until April 11 on its recently proposed rule to redefine RVs. Here is a joint statement from RVIA, RVDA, and ARVC on why the proposal will bring much-needed clarity to the industry.

> he Department of Housing and Urban Development (HUD) recently announced a proposed rule that redefines the RV exemption from manufactured housing standards. The rule is great news for the RV industry and RV enthusiasts because it clears up the regulatory uncertainty that has plagued RV manufacturers, dealers, and campground operators for decades.

To understand why this proposed rule is so critical, picture a transportable structure that's 320 or more square feet, is built on a permanent chassis, and has plumbing, heating, air conditioning, and electrical systems. What are you picturing? A travel trailer? A fifth wheel trailer?

Actually, that's the federal housing law's definition of a manufactured home. And manufactured homes are required to be built to comprehensive housing standards set by HUD.

The confusion is understandable. After all, manufactured housing and RVs share common DNA:

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They're both descendants of the so-called mobile homes of the 1960s and 1970s. But starting in the mid-1970s, the two products evolved along different paths. Manufactured housing became larger and more like a stick-built house. RVs became more mobile and more like a vehicle than a house.

So, given the language of the HUD law, why are travel trailers, fifth wheels and park model RVs not required to be built to HUD's housing standards (motorhomes aren't part of this discussion because they're specifically exempted from HUD regulation in the HUD law)?

The answer is that, due to the distinct evolutionary paths of the products, RVs in 1982 were specifically exempted from manufactured housing standards as long as they meet HUD's definition of an RV. That definition is a vehicle that is:

- Built on a single chassis
- 400 square feet or less when measured at the largest horizontal projections
- Self-propelled or permanently towable by a light duty truck
- Designed primarily for use as temporary living quarters for recreational, camping, travel, or seasonal use, not as a permanent dwelling

The fundamental difference between manufactured housing and RVs was, is, and always will be their design intent: RVs are designed for recreational use, while manufactured homes are designed as permanent dwellings.

But as RVs continued to evolve, the 1982 definition became less clear and eventually unworkable. Terms such as "towable by a light duty truck" and size

"The fundamental difference between manufactured housing and RVs was, is, and always will be their design intent: RVs are designed for recreational use, while manufactured homes are designed as permanent dwellings." limits given the advent of RV slide-out rooms were problematic for the industry, regulators, and consumers. Meanwhile, the RV industry implemented stringent standards, inspection, and self-certification processes around the NFPA 1192 standard for RVs and ANSI A119.5 for park model RVs.

To address the 1982 definition, manufacturers, dealers, and campground operators worked with the manufactured housing industry to propose new language clarifying that modern RVs are not manufactured homes. All parties agreed that RVs should be built in accordance with NFPA and ANSI RV standards, not HUD manufactured home standards, and they agreed that the key distinction continues to be that manufactured homes are designed for permanent residency while RVs are designed to be used as recreational accommodations.

Eventually, an advisory panel to HUD came up with a consensus proposal to define and exempt RVs from manufactured housing standards based on the objective fact that they are built to the standards for RVs:

A recreational vehicle is a factory-built vehicular structure designed only for recreational use and not as a primary residence or for permanent occupancy, built and certified in accordance with NFPA 1192–15 or ANSI A119.5–09 consensus standards for recreational vehicles and not certified as a manufactured home.

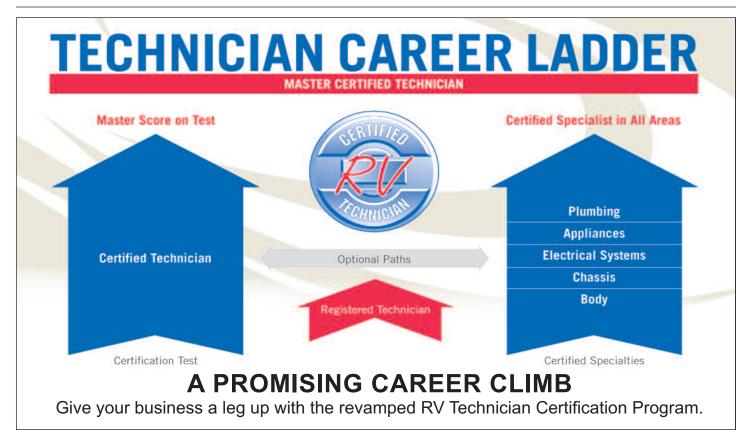
HUD's new rule accepts this consensus proposal, with the additional requirement that park model RVs contain a consumer-facing notice that the manufacturer certifies the structure is a recreational vehicle designed only for recreational use. The RVIA PMRV seal applied to every PMRV already contains this notice, so it's not an additional burden to industry.

The proposed rule gives RV manufacturers the critical regulatory clarity and certainty they've long sought – as long as they build to the nationally-recognized RV standards, their products do not fall under HUD's jurisdiction. And RV dealers get the clarity they need – the proper paperwork, forms, and disclosures they need to provide during sales transactions are based on the design intent of the recreational vehicle.

RV campground operators also get clarity. In many jurisdictions, their business license only allows them to accommodate RVs, not manufactured homes. The proposed rule would allow them to accommodate any unit that's certified to an RV standard without running afoul of local regulations.

What does the rule mean for RV owners? Actually, it doesn't change anything. Laws and regulations governing the use of RVs are set at the state, local municipal and county levels, not by HUD. Local and state regulations that limit RV stays in campgrounds, for instance, or that allow permanent residency in RVs won't be affected by the HUD rule. The rule itself doesn't affect full-time RVing in any way.

Anyone who cares about RVing and the RV lifestyle should be celebrating about this proposed rule and advocating for its adoption as proposed. It will keep RVs rolling for the foreseeable future.



Ian Isley of Affinity RV Chosen as Spader Scholarship Recipient

lan Isley

an Isley, service manager at Affinity RV Service Sales and Rentals in Prescott Valley, AZ, is the 2016 recipient of the Duane Spader Leadership Development Scholarship. The scholarship, offered through a strategic alliance between Spader and the Mike Molino RV Learning Center, will allow Isley to attend an 18-month Spader program for future leaders.

Having Isley as an employee is "like having a general manager in training without the title," says Affinity RV dealer principal Bob Been. "Ian is involved in every facet of the business and excels at whatever he does. He's a quick learner and an exceptional listener."

The scholarship, now entering its second year, is worth \$14,875 and is named for





Spader founder and former RVDA chairman Duane Spader. The joint arrangement between the company and the RV Learning Center promotes leadership development programs for the association's members and provides for one annual scholarship. This year's field of applicants was particularly strong, making the selection committee's work extremely challenging.

For more information about the scholarship and the Leadership Development Program, visit www.RVLearningCenter.com. Applications for the 2017 LDP program will be accepted starting in December 2016. For questions, please contact Karin Van Duyse, chief of the RV Learning Center, at (703) 591-7130 x108 or at kvanduyse@rvda.org.

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The RV Learning Center is a tax-exempt 501(c)(3) organization. Contributions may be tax-deductible as charitable donations.

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1/2015



Mike Molino RV Learning Center Chairman Jeff Pastore writes about training and certification issues and fields dealers' questions in this bi-monthly column. Send in yours to info@rvda.org with "Questions for Jeff" in the subject line.

Ask Jeff: Dealers Who Want to Certify but Don't Know How to Start

I'm often approached by dealers who tell me they've decided to certify some of their key employees, but they don't know how to begin. I think that the entire process can be a bit overwhelming to understand, which is precisely why I write this bi-monthly column – to break down the procedure and take some of the mystery out of it.

Ok, so you've decided to begin certifying for all of the right reasons – better employee job satisfaction, better customer service and retention, and increased profitability. Now come the actual mechanics of getting stated. For the purposes of this article, we'll use the position of service writer to describe the certification process. I know that many dealers want to begin by

Is your technician

100%?

flat?

productivity under

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Are more than 20%

If you answered yes to

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Ready to start the certifying process? Go to RVLearning Center.com and follow these steps.

certifying their technicians, which is important, of course, but studies show that a welltrained service writer can have a huge impact on customer service, work flow, and the bottom line.

First, visit the RV Learning Center website at rvlearningcenter.com. Click on "Certification" in the blue banner at the top the page. Choose "Service Management" from the dropdown box and choose "Service Writer/Advisor." You can get all of your questions answered from this screen, which covers candidate eligibility, test preparation, test information, fees, and more. There's even an FAQ (frequently asked questions) section.

The Service Writer/ Advisor Learning Guides are the real meat of the coursework. Your candidates can take these guides and work at their own pace to





learn the material and prepare for certification. I've found in my dealership that it helps to appoint one person to coordinate all of the education activities. He or she can be responsible for loaning out the study guides, keeping track of the candidates' progress, and acting as a sounding board to help them apply what they're learning to their daily jobs.

In my next column, I'll discuss the actual testing procedure. Until then, if you have any questions, don't hesitate to call the staff at the RV Learning Center. You can also reach me at (330) 877-3500. I'd be glad to help. Keep on learning!

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The Florida RV Trade Association and RVDA's Mike Molino RV Learning Center partner

to provide distance learning opportunities to RV dealers and their employees. The

Distance Learning Network is \$995 per year for each dealership location. Over 50 sessions available, 24 hours a day, seven days a week, with full access to training through July 31, 2016.

The DLN offers online training for:

 RV Technicians – The certification prep course helps technicians get ready for the certification exam. Your subscription includes unlimited access to more than 50 training sessions, reviews, and test preparation sections. Also included are manufacturer- and supplier-specific advanced repair

and troubleshooting classes designed to upgrade technicians' skills. Completion of these classes qualifies for recertification hours. Classes are available 24/7 throughout the program year, providing maximum flexibility.

• Service Writers/Advisors – This three-hour program is valuable for both new staff and experienced personnel preparing for the RV Learning Center's Service

Writer/Advisor certification.

- Greeters/Receptionists This 50-minute session is suitable for all employees who need customer service skills. It includes a final exam and certificate of completion.
- Dealers/GMs This program features important topics for management, including lemon laws, LP gas licensing issues, and the federal Red Flags Rule.

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Go RVing Using Multi-platform Media Plan in 2016

Edited by RVDA staff

G o RVing's \$16.5 million marketing plan for 2016 is using traditional, digital, and experiential marketing elements to present RV products to consumers in compelling ways across all media platforms.

Three new "AWAY" ads – including two 30-second television spots and one sixty-second online spot – will help grow the presence and position of RVs in the marketplace. Complementing the current spots that are narrated by Tom Selleck, the new ads will feature a female narrator and research that shows 80 percent of RV purchase decisions are influenced by women.

The broadcast ads, titled "Coffee for Two" and "Dogs," are both available for purchase on the Industry Only page of GoRVing.com in a taggable format for dealers' use in local markets. "Coffee for Two" began airing in December, and "Dogs" will start this month. The 60-second ad, titled "Compilation of Adventures," will only be seen online.

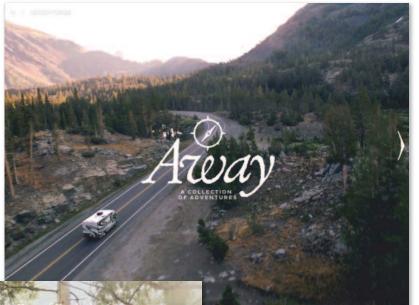
To refresh the content and look of the existing print campaign, a new series of full-page ads will also start appearing in popular consumer magazines beginning in late spring. The ads will feature RVs in a range of beautiful settings that tap into

people's innate desire to get outside and have authentic outdoor experiences. They'll be available in posters for industry members and dealers to purchase later this spring.

Going digital

Since consumers now consume nearly 40 percent of media via their computers and mobile devices, digital platforms have become a critical part of the Go RVing marketing mix, jumping to 30 percent of its annual media spend.

For 2016, digital/online elements will include Go RVing banner ads on top websites and search engines, native advertising with custom messaging, and video players and pre-roll (video messages that play before the content selected by a user). These will be placed across high-impact, influencer, social media, mobile, and search properties and are expected to make more than 650 million impressions.





Designed to complement GoRVing.com, the Go RVing microsite features videos that share personal stories of adventure and discovery made possible by RV ownership. The microsite is an impact – Web analytics show that 92 percent of the user sessions are first time visitors.

Seasonal camping and experiential marketing

A separate online campaign will heavily promote seasonal camping. Banner ads and video content will feature real-life stories from families that own park model RVs and traditional towables and spend summers seasonal camping. GoRVing.com will also have a new section that promotes seasonal camping.

Go RVing is also teaming with media partners to have an RV presence at highly-attended events such as fairs, festivals, and football games. The one-on-one exchanges and immersive experiences inspire potential customers to learn more about the RV lifestyle and offer tie-in opportunities with RV manufacturers and dealers.

To sign up for the 2016 Go RVing dealer tie-in program, see page 23.

Get Going with Go RVing!

The Go RVing dealer tie-in program is back... and better than ever!

The "Away" campaign returns to the emotion-driven family focus of past campaigns, along with continued emphasis on the affordability and accessibility of the RV lifestyle for multigenerational families. This optional program also gives dealers, state dealer associations, and their agencies options to use materials connected to the national campaign.

HERE ARE THE HIGHLIGHTS:

Leads - Plus Program

24 hours a day, 7 days a week, Go RVing dealers signed up for the tie-in program can access via the Internet Go RVing leads that are prioritized according to the consumer's purchase timeframe.

Digital RV Image Library Pictures on GoRVing.com

Go RVing dealers signed up for the program have access to multiple all-new,

high resolution images of consumers enjoying a variety of RV products. These images can be used in advertising, websites, and other promotional materials.

To give dealers maximum flexibility, the Go RVing Dealer Leads-Plus Program also features a menu of other promotional items. These items are available separately.

Get Going with Go RVing! Return this form TODAY!

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| Phone | Fax | | | | | |
| Each technician MUST have a di | <i>stinct</i> email address that only they c | can access. | Developing Top Performers® | | | |
| Indicate which <u>COURSE</u> a techni | ician is choosing with A, B, or C. If ch | hoosing C, indicate chosen spec | <u>cialties by number</u> . | | | |
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employs trained Customer Service Agents and RVDA-RVIA/ASE Master Certified Technical Service Agents.

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www.calipercorp.com Ralph Mannheimer rmannheimer@calipercorp.com (609) 524-1214 For nearly a half-century, Caliper has consulted with over 25,000 companies on improving every aspect of their workforce - from hiring and selection to employee development and succession management. Starting with accurate, objective insights our consultants gain from our timetested personality assessment, the Caliper Profile, we are able to help our clients reduce the high cost of turnover, help first-time managers excel and create solutions that are tailored, practical and adaptable. Whether you are looking to hire top performers, develop talent, build teams or transform your organization, we can help.

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www.protectiveassetprotection.com (800) 950-6060, Ext. 5738 The XtraRide RV Service Agreement Program is offered through the Asset Protection Division of Protective Life Insurance Company. The program has been exclusively endorsed by RVDA since 1992. The XtraRide programs and F&I solutions bring dealers increased profit opportunities while providing quality protection for their customers. Protective is dedicated to providing the RV industry with superior products and services given its ability to underwrite, administer, and market its own programs.

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www.mmicinsurance.com/RVDA/ guotes@mmicinsurance.com (800) 349-1039 MMIC contracts nationally with a number of health insurance companies to provide a wide variety of benefits. MMIC creates a customized insurance program best suited for individual dealerships. Coverage is available to individual members and those firms with two or more employees. With group coverage, all active full-time employees are eligible. Spouse and dependent children under age 19 (23 if full-time student) are also

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The Scene: High Inventory-Low Sales. The Need: More Sales-New methods to meet circumstances. The Solution: CSI's Lead Oualifier Program. How it Works: Your sales leads are sent to CSI immediately following initial contact with your sales staff, either in the showroom or by phone, website contact, Go RVing leads, and anywhere else you might acquire leads. CSI then makes a personal phone call to each lead, captivating their attention before your competitor does and establishing impressive rapport! We will uncover the prospect's initial impression of your dealership and staff; fully qualify the lead including exact needs and time frame for purchase; and provide you with their Deal Maker!

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www.nada.com

lsims@nadaguides.com (800) 966-6232, Ext. 235 The N.A.D.A. RV Appraisal Guide is an essential tool for dealers needing to determine the average market value for used RVs. A new online program, RV Connect, is also available that provides updated RV values, creates custom window stickers for both newer and older RVs, and more. These products are all available at the RVDA "members only" rate.

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www.suburbanpropane.com sholmes@suburbanpropane.com (800) 643-7137

Suburban Propane offers discounts to RVDA members on propane along with attractive and safe equipment for refilling most any propane cylinder, 24-hour service, on-site "Train the Trainer" instruction for dealership personnel, signage, and a periodic review of filling stations by safety experts.

RVDA/Spader 20 Groups Spader Business Management

www.spader.com info@spader.com (800) 772-3377 **R**VDA/Spader 20 Groups managed by Spader Business Management help dealers improve their management skills, recognize market trends, and solve problems. The groups include non-competing dealers who share experiences to develop best practices.

Shipping Discounts PartnerShip, LLC

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Visit www.rvcareers.org

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| Byerly RV Center | \$5,000 | \$57,000 | | Holiday World of Houston | \$1,500 | \$27,000 | 06/11/15 |
| All Seasons RV Center | \$1,000 | \$47,049 | | Bill Plemmons RV World | \$5,000 | \$25,000 | 06/30/15 |
| RVAC | \$7,000 | \$45,000 | 03/30/15 | | | . , | |
| | | | | tion or pledge between \$2,500 ar | | ¢c 000 | 00/04/45 |
| Jayco | \$5,000 | \$23,500 | | Madison RV Supercenter | \$1,000 | \$6,000 \$5,000 | 08/24/15 |
| MBA Insurance, Inc. | \$1,000 \$2,200 | \$20,100 \$20,850 | | Camperland of Oklahoma, LLC Good Life RV | \$1,000 \$2,000 | \$5,850 \$5,100 | 06/23/15 04/24/15 |
| Greeneway, Inc. (Rte 66 Dealer) | \$2,300 \$5,000 | | | Don Gunden | \$2,000 \$5,000 | \$5,100 \$5,000 | |
| Dixie RV Superstore | \$5,000 \$2,000 | \$20,000 \$10,500 | | | \$5,000 \$5,000 | \$5,000 \$5,000 | 12/31/14 12/16/14 |
| Alpin Haus Hartville RV Center, Inc. | \$2,000 \$2,000 | \$19,500 \$15,750 | | Bob and Amy Martin Route 66 RV Network | \$5,000 \$1,000 | \$5,000 \$5,000 | 01/12/15 |
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| Mike and Barb Molino | \$2,000 | \$13,000 | | Topper's Camping Center. | \$2,000 \$1,053 | \$4,750 \$4,553 | 06/19/15 |
| Little Dealer, Little Prices | \$1,000 | \$11,050 | | Phil Ingrassia | \$2,500 | \$4,500 | 12/29/15 |
| Affinity RV Service Sales & Rentals | \$2,000 | \$11,000 | | RCD Sales Company, Ltd. | \$1,349 | \$3,849 | 09/17/15 |
| United States Warranty Corp. | \$2,000 | \$10,250 | | Myers RV Center, Inc. | \$500 | \$3,750 | 06/22/15 |
| Motley RV Repair | \$1,000 | \$10,075 | | J. D. Sanders, Inc. | \$750 | \$3,500 | 06/12/15 |
| Don Clark | \$10,000 | \$10,000 | | Noble RV | \$2,000 | \$3,405 | 01/21/16 |
| Hemlock Hill RV Sales, Inc. | \$3,361 | \$10,000 | | United RV | \$200 | \$3,200 | 11/10/15 |
| Curtis Trailers | \$750 | \$8,750 | | RV Outlet Mall | \$500 | \$3,050 | 06/22/15 |
| Circle K RV's, Inc. | \$750 | \$7,000 | | Highland Ridge RV, Inc. | \$250 | \$2,750 | 04/20/15 |
| All Valley RV Center | \$5,250 | \$6,750 | | Hilltop Trailer Sales | \$500 | \$2,622 | 06/09/15 |
| Burlington RV Superstore | \$1250 | \$6,750 | 06/12/15 | Alliance Coach, Inc. | \$1,000 | \$2,500 | 06/08/15 |
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| A World of Training | \$3,500 | \$6,500 | 09/17/15 | Skyline RV & Home Sales, Inc. | \$1,000 | \$2,500 | 06/19/15 |
| Crestview RV Center | \$4,500 | \$6,500 | 12/23/15 | | | | |
| | | | | or pledge between \$1,000 and \$2 | | ¢4.000 | 00/40/44 |
| The Trail Center | \$600 \$500 | \$2,450 | 12/10/15 | Candys Campers | \$250 | \$1,300 | 08/12/14 |
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| Out of Doors Mart, Inc. | \$500 | \$1,750 | | Mount Comfort RV | \$1,000 \$1,000 | \$1,000 | 09/30/15 |
| American Guardian Warranty | \$1,700 \$1,500 | \$1,700 | | Prime Time Manufacturing | \$1,000 | \$1,000 \$1,000 | 12/30/14 |
| Gib's RV Superstore | \$1,500 | \$1,500 \$1,250 | | Beckley's Camping Center | \$500 | \$1,000 | 06/12/15 |
| Schaap's RV Traveland | \$500 | \$1,350 | | ation or plodge between \$500 an | d \$000 | | |
| Keepers RV Center | \$450 | \$950 | | ation or pledge between \$500 an Holiday Hour, Inc. | \$200 | \$500 | 06/19/15 |
| Tennessee RV Sales & Service, LLC | \$750 | \$750 | | Kroubetz Lakeside Campers | \$250 | \$500 | 11/01/15 |
| Bell Camper Sales | \$750 \$100 | \$750 | | Modern Trailer Sales, Inc. | \$250 \$500 | \$500 \$500 | 06/2/15 |
| Airstream Adventures Northwest | \$100 | \$500 | | Niel's Motor Homes | \$300 \$250 | \$500 \$500 | 06/11/14 |
| Florida Outdoors RV Center | \$500 | \$500 | | | φ200 | φ500 | 00/11/14 |
| | | | | tion or pledge between \$100 and | \$499 | | |
| Lou Novick | \$100 | \$400 | | C.S.R.A. Camperland | \$200 | \$200 | 12/12/14 |
| Starr's Trailer Sales | \$300 | \$300 | | Black Book RV Value Guide | \$100 | \$100 | 10/24/14 |
| Arlington RV Supercenter, Inc. | \$250 | \$250 | | Northwest RV Sales | \$100 | \$100 | 08/04/14 |
| Foremost Transportation Inc. | \$250 | \$250 | | RV Share | \$100 | \$100 | 12/31/14 |
| Southaven RV Center | \$250 | \$250 | 05/12/14 | Rv Value Mart, Inc. | \$100 | \$100 | 06/15/15 |
| The Makarios Group, LLC | \$250 | \$250 | 06/03/15 | Setzer's World of Camping, Inc. | \$100 | \$100 | 02/21/14 |
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26 Kindlund Family Scholarship

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